

TE RŪNANGA O
NGĀTI MUTUNGA

**ANNUAL
REPORT**

TO 30 SEPTEMBER

**20
23**



CHAIR'S KŌRERO

JAMIE TUUTA

Ka paorotia te pakētanga o tai pari ki Whakamarumaruru
Ka ngarue te whenua ki te rūpeketanga o Waitara Iti
Kauria te wai ki Rerekino
Rukuhia ngā kōpua ki Pouiatoa
Whakaterea ngā kopiko ki Taramoukou
Takatakahia ngā manga ki te kūreitanga o ngā tupuna
Puia ake ki runga ki Waiau, ki Te Rau o te Huia
Ko ngā noninga e whakapūmautia tonutia te mana o te whenua
Horapa kau atu ki ngā muriwai ko Urenui, ko Mimitangiatua
Tae noa mai ki Papatiki e rere tonu nei kei raro i a Whakamarumaruru
Koia te whakamaru o te tangata, te whakamaru o te whenua
Tēnei te whakamaru o Ngāti Mutunga e hai!

FRONT COVER IMAGE: Ouae Marae, signing of the Collective Redress Deed of Agreement for Te Ruruku Pūtake Rōngo. Photo taken by Tania Niwa.

The 2023 annual report for Te Rūnanga o Ngāti Mutunga (TRoNM) provides an overview of the numerous activities undertaken by the team during the year to 30 September 2023.

This year we report on the numerous activities that been undertaken by the Rūnanga, the Taiao team and the Te Whiringa team. The increase in activity required an intentional increase in staff to ensure that we had the capacity and capability to effectively implement and achieve our ambitious annual plan.

This is the fourth-year reporting on the activities under our Five Year Strategic Plan and our five Pou. This has been an extremely busy year with many kaupapa being delivered for our iwi and for our pā at Urenui.

We are pleased with the progress made towards the achievement of the goals of our Strategic Plan and we were able to initiate many successful kaupapa throughout the year, and the annual report and Annual General Meeting (AGM) will provide further insights.

POU TANGATA

Through the year the office welcomed four new staff members. In October 2022 we welcomed our Pou Taiao Matua (Senior Environmental Officer) Natalie Klos, in December 2022 we welcomed our Pou Tuitui (Receptionist) Rick Hapi, in July 2023 we welcomed our Pou Whiringa (Whānau Engagement Coordinator) George Rapana and in July 2023 we welcomed our Pou Āwhina (Taiao Support) Annette Lamb. The additional members to our team have ensured that we have the capability to achieve our annual plan and the right mix of skills to meet the needs of our whānau.

This year also saw the departure of two staff members. Oceanlee Wallace left the Rūnanga in May 2023 and Hurimoana Haami formally retired from her role as Pou Herenga (Registrations Officer) in September 2023. Hurimoana has been instrumental in progressing many kaupapapa for our iwi from progressing the treaty settlement to developing a registrations database for our

whānau. Her knowledge of all things Ngāti Mutunga have ensured that the Rūnanga team are well informed and are able to make clear and informed decisions. We are also pleased that she will continue to be a part of Rūnanga activities in a more informal manner.

POU TIKANGA

We are pleased to have been able to offer a second series of online wānanga to support the release of our 2023 Calendar. The intention of the calendar was to provide whānau with twelve short 'taki kōrero' to help give a deeper understanding of the Ngāti Mutunga rohe. The online wānanga provided the opportunity to delve deeper into each 'taki kōrero' for each month and to also identify key locations around our rohe. All online wānanga have been recorded and are available through our YouTube channel for future viewing.

POU TŪRANGAWAEWAE

The Rūnanga are committed to providing operational support to the Urenui Pā Trustees. Our Pouwhakahaere and Pou Tuitui have been instrumental in ensuring that operational and administrative matters are dealt with in a timely manner. It has been pleasing to see the support given during the Urenui Pā working bee this year and the ongoing support that our whānau are willing to give to our pā. The Rūnanga were able to source some external funding that will see solar panels located on the roof of Te Titohea wharekai as part of a renewable energy and cost savings approach.

Whakapakari te Kāinga has been progressing well over the year and is now in a position to start works in the New Year. We look forward to the whānau seeing the future development of Urenui pā.

POU TAIAO

With the increase in activity in the Taiao space, the Taiao team has now grown and has a compliment of three staff. Their report below provides a good insight into the amount of work that our small team is able to achieve each year. Their work is integral to ensuring that we are being the best kaitiaki we can be over our whenua and to ensure



that our values are advocated for in all matters relating to our Taiao.

There are always opportunities to participate and engage in Taiao kaupapa as a volunteer in areas such as taonga species monitoring, water quality monitoring, and planting initiatives. We encourage our whānau to take up these opportunities as they are ways for you to connect with our whenua and sites of significance.

POU PŪTEA

This year has been impacted by international headwinds resulting in a downward trend of Net Surplus. However, more importantly this has not resulted in any erosion of our Total Capital. In fact our Total Capital has continued to increase year on year. This is primarily due to our investment strategy and balanced portfolio that will be covered in the Te Pou

Herenga Pakihi LP and Maruehi Fisheries Ltd section below.

Our Directors and financial advisors continue to make positive steps toward achieving our investment strategy and are ensuring improved year on year reliability of our investment portfolio. A balanced portfolio through the right mix of investments provides the required reliability.

In closing, I would like to acknowledge the efforts of my fellow Kaitiaki and Directors, as well as our kaimahi who worked hard during the year to continue to provide services to our uri and deliver on our goals.

I would like to wish you all a safe and relaxing festive season and look forward to catching up either online or kanohi ki te kanohi in 2024.

Nāku rā,

Jamie Tuuta

**MAI TĪTOKI KI TE RAU O TE HUIA
KARAPOTIA NEI E TE IA O WAI AU**

GROUP DIRECTORY

TE RŪNANGA O NGĀTI MUTUNGA



Jamie Tuufa (Chair) **Brent Matuku** **Rodney Baker** **Raymond Tuuta** **Gina Blackburn**

NGĀTI MUTUNGA COMMUNITY DEVELOPMENT CHARITABLE TRUST (TE WHIRINGA):



Raymond Tuufa (Chair) **Gina Blackburn** **Brent Matuku** **Rangimokai Knuckey** **Pairo McLeod** **Te Amoroa Clifton**

DIRECTORS OF TE POU HERENGA PAKIHI LP:



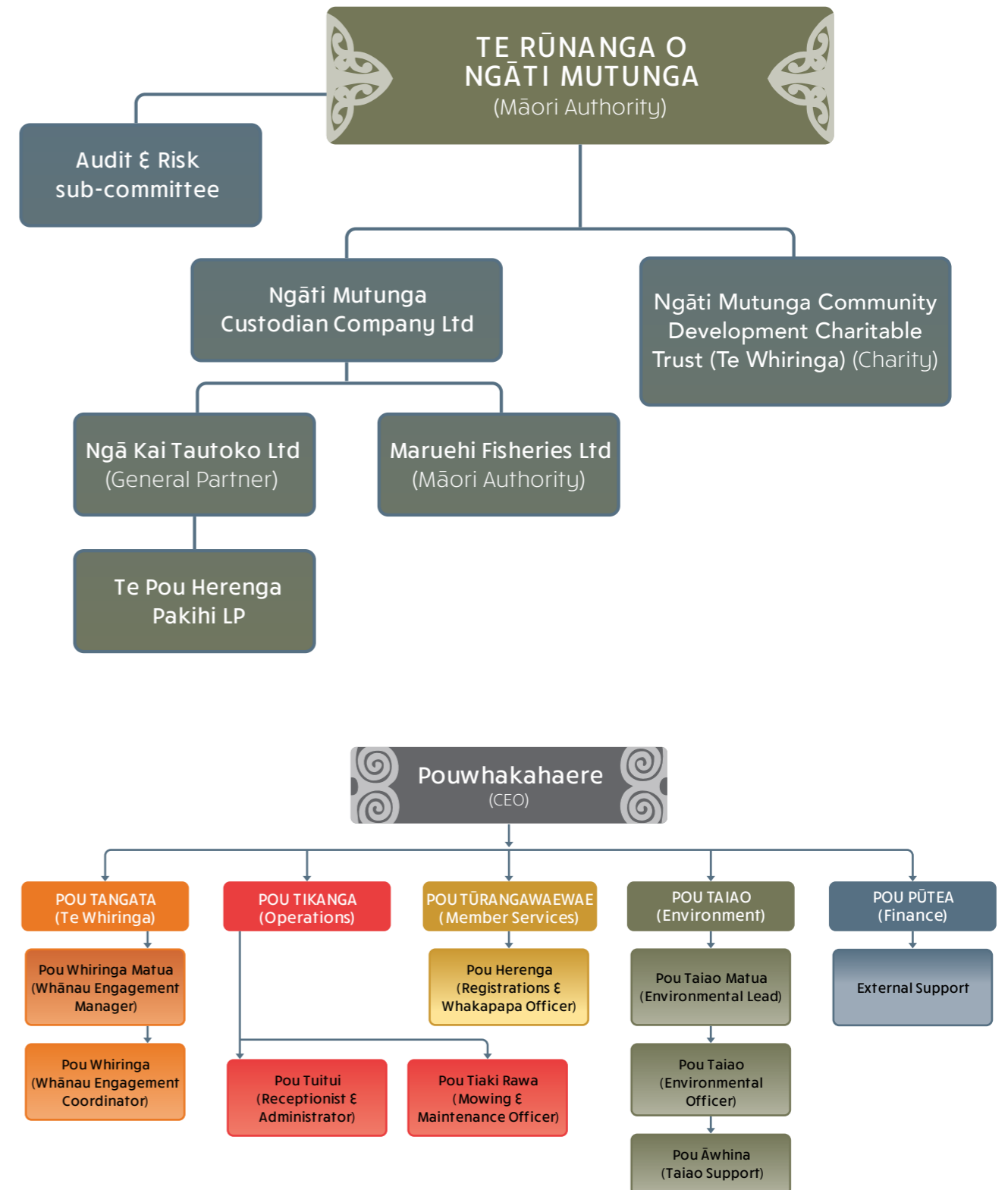
Hinerangi Raumati - Tu'ua (Chair) **Tom McClurg** **Rohan Matuku**

NGĀTI MUTUNGA CUSTODIAN COMPANY LIMITED:



Jamie Tuuta **Mitchell Ritai**

ENTITY AND OFFICE STRUCTURE



OUR GROUP STRUCTURE IN DETAIL

Each entity in the Group has a clearly defined role - with a charitable entity, commercial entity, fisheries entity and a custodian company.

We have summarised below the role and purpose of each of the entities along with its governance, which is summarised in the diagram showing the structure of the Group and how the entities relate to each other. Underneath the Group structure diagram is the structure of the Rūnanga office showing the roles and their functions.

TE RŪNANGA O NGĀTI MUTUNGA

The parent entity of the group established in 2006 and mandated by a Charter which was amended in 2020. Five Kaitiaki (with provision for up to seven) are elected to the Rūnanga to be responsible for dealing with all matters relating to the iwi except cultural matters.

The goals and activities of the Rūnanga are managed by the office, led by our Pouwhakahaere.

NGĀTI MUTUNGA COMMUNITY DEVELOPMENT TRUST (TE WHIRINGA)

Te Whiringa is a registered charity established in 2007 and responsible for the social and cultural development of Ngāti Mutunga, including administration of our grants programmes to iwi members and delivery of our wānanga programme. It is governed by Kaitiaki appointed to the Rūnanga with the support of Associate Kaitiaki.

The trust is also the owner and developer of our iwi urupā. Administrative support is provided by the Rūnanga office.

TE POU HERENGA PAKIHI LIMITED PARTNERSHIP

Our commercial entity set up in 2017 to create value by aggregating our commercial assets and utilising the skills of our commercial board. There is an Investment Governance Policy in place setting out the investment policy and delegations agreed with Rūnanga Kaitiaki.

Three independent Directors govern the entity, with administrative support provided by the Rūnanga office for the first part of the year and then transitioning across to Koau Capital Limited.

MARUEHI FISHERIES LIMITED

The company was set up in 2006 to receive the iwi share of the 1992 Māori Fisheries settlement and administers the leasing of inshore and deep sea fishery quota. The Directors of Te Pou Herenga Pakihi LP are also the Directors of Maruehi Fisheries Limited.

NGĀTI MUTUNGA CUSTODIAN TRUSTEE COMPANY LIMITED

This company was set up to simplify the administration of our assets held previously on behalf of the Group by Rūnanga Kaitiaki, by transferring them to our own custodian trustee company.

The custodian trustee company is a 'bare trustee' - so it holds assets on behalf of the Group but is only able to act on direction from the Rūnanga.

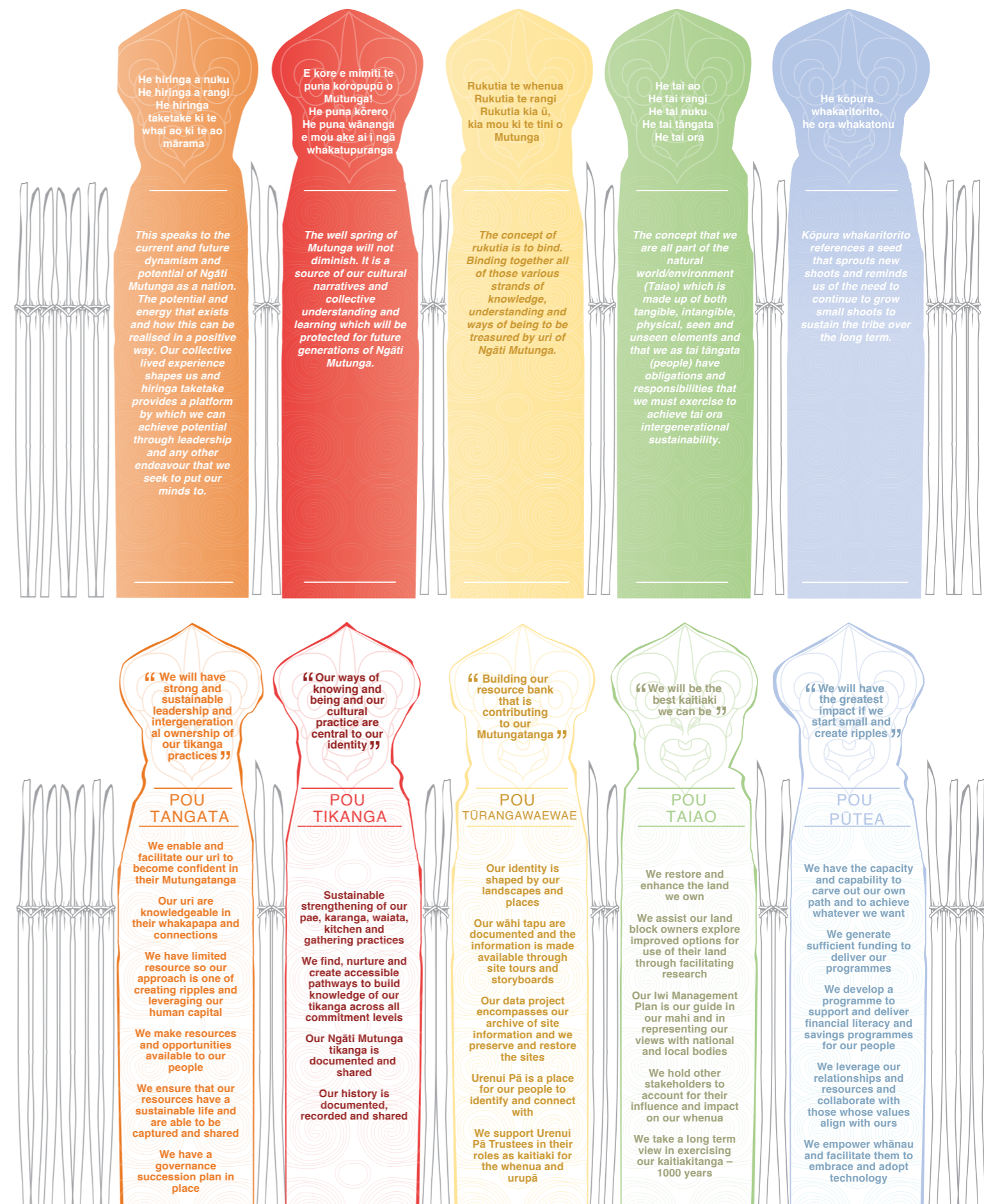
The custodian trustee company holds the Rūnanga's partnership interest in Te Pou Herenga Pakihi LP (as General Partner through Ngā Kai Tautoko Limited), shares in Maruehi Fisheries Limited and all of treaty settlement properties returned to the Rūnanga on behalf of the iwi.

AUDIT AND RISK

An Audit & Risk Sub-committee was set up in 2019 comprised of representatives of the TRoNM and Te Pou Herenga Pakihi LP boards. The current representatives are Gina Blackburn and Rohan Matuku.

The sub-committee is to assist the Board with managing the business risks of the Group and to ensure that we efficiently comply with relevant legal and company policy requirements with regard to internal and external audit functions and risk management.

KO TE ANGA PŪTAKE ORA O NGĀTI MUTUNGA 2019 - 2024



OUR ACHIEVEMENTS REVIEW

● Completed ● Progressing ● No Progress



We will have strong and sustainable leadership and intergenerational ownership of our tikanga practices

TANGATA (Hiringa Taketake)

Ngā Mahi

(Annual Plan 2022 - 2023)

- Create a taki kōrero that can be used in whaikōrero and karanga ●
- Deliver wānanga for pae kōrero, pae karanga and poi manu ●
- Reduce information gaps of Iwi Membership contact details ●
- Deliver key Ngāti Mutunga annual events ●
- Team up with Northern Iwi Collective to organise a collaborative kaupapa ●
- Build awareness of Māori ME through the website and increase use ●
- Provide access to educational resources in Māori Me portal ●
- Develop and implement policy for archive, retention and disposal of resources and documents ●
- Review and promote Associate Kaitiaki programme ●

Ngā Whakanekeke

(Progress Update)

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Our ways of knowing and being and our cultural practice are central to our identity

TIKANGA (Puna kōrero, puna wānanga)

Ngā Mahi

(Annual Plan 2022 - 2023)

- Deliver a rangatahi wānanga ●
- Deliver wairuatanga wānanga ●
- Create learning and educational resources for sharing ●

Ngā Whakanekeke

(Progress Update)

-
-
-



Building our resource bank that is contributing to our Mutungatanga

TŪRANGAWAEWAE (Rukutia kia ū, rukutia kia mou)

Ngā Mahi

(Annual Plan 2022 - 2023)

- Organise wāhi tapu tours and site visits either in-person or online ●
- Create and install 3x interpretive signage in public places ●
- Capture imagery or videography of wāhi tapu ●
- Develop an annual maintenance plan for all Rūnanga sites ●
- Develop and approach to reduce risks in isolated areas ●
- Build the Kororā Monitoring Project into the GIS system ●
- Capture LiDAR scans of 10 wāhi tapu sites for GIS ●
- Upskill Urenui Pā Trustees in use of Convene Board Papers application ●
- Support the Whakapakari Te Kāinga committee to achieve Detailed Designs ●
- Create an annual maintenance plan for Urenui Pā ●
- Implement annual maintenance plan and provide regular updates to Pā Trust ●

Ngā Whakanekeke

(Progress Update)

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We will be the best kaitiaki we can be

TAIAO

(Tai ao, tai ora)

Ngā Mahi

(Annual Plan 2022 - 2023)

- Deliver Taramoukou ki Uta Project for the year ●
- Deliver He Puna Wai - Freshwater Project for the year ●
- Effectively deliver on agreed projects with external partners ●
- Co-design a marine mammal stranding plan for Ngāti Mutunga ●
- Provide direct support for regional approaches to National Issues ●
- Provide a response to all resource consents in the Ngāti Mutunga ●
- Increase number of Iwi Monitors to manage the annual monitoring programme ●
- Advocate for a Ngāti Mutunga positions with NPDC in the development of Wastewater Plant ●
- Build awareness on sustainability of kaimoana along coastline ●

Ngā Whakanekeke

(Progress Update)

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We will have the greatest impact if we start small and create ripples

PŪTEA (Whakaritorito)

Ngā Mahi

(Annual Plan 2022 - 2023)

- A risk management plan is developed ●
- Distribute the total educational grant funding ●
- Sufficient funding is secured to implement Annual Plan ●
- Ka Uruora Financial Literacy programme is promoted to Iwi ●
- Actively leverage stakeholder relationships to create opportunities for collaboration ●
- Create relationships with educational or other groups to deliver training and build awareness ●

Ngā Whakanekeke

(Progress Update)

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THE FINANCIAL YEAR IN REVIEW

This year has seen our investments struggle in headwinds of from rising interest rates and international political events. However, our balanced portfolio provides the ability to ride out the rough winds and still remain in a fairly stable financial position.

Our overall revenue was down on the previous year by 19% predominantly due to the Taranaki Māori Trust Board distribution received in 2022. Although, there were positive increases seen in Revenue from external grants and project funding and Other revenue from investment revaluations.

Income from interest and dividends for the Group was down by 11.5% from the previous year, further highlighting the negative impact experienced from fiscal impacts such as higher interest rates.

Our overall expenditure was slightly up by 5.6% due to higher travelling expenses from the trip to Dunedin to open the new Te Rangihīroa college and also wages and salary due to engaging extra staff members for the Taiao team, the Te Whiringa team and the Te Kōhanga Āhuru team. However, costs related to providing goods and services and grants and donations was significantly lower by 27.8% and 63.9% respectively.

There continues to be a strong increase in the overall assets of the Rūnanga as shown in the table below, with a year on year average increase of 6.7% for the last 5 years with an increase of 2.5% for the current year, which is below the average due to the international headwinds experienced this year.

Liabilities for the year are up by 102% with a majority of the increase due to \$945k Income Received in Advance that has been carried forward in the next financial year to continue to support the continuation of key contracts and projects.

INVESTMENT OUTLOOK

Detailed information on our investment outlook, the make-up and performance of our portfolio are included in the Te Pou Herenga Pakihi LP report on pages 59 to 66.

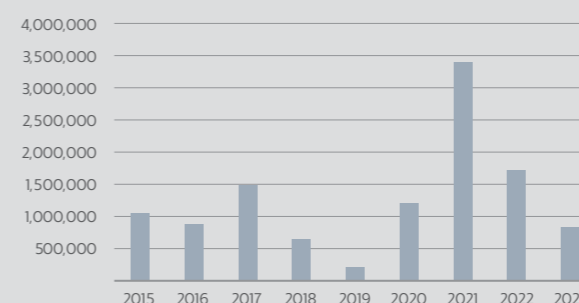
GROUP STATEMENT OF REVENUE AND EXPENSES

	FY 23	FY 22	FY 21	FY 20	FY 19
	000's	000's	000's	000's	000's
Total Revenue	3,166	3,909	4,978	2,347	1,221
LESS Total Expenses	2,240	2,121	1,529	1,106	921
Income Tax Expense	112	81	59	53	120
Net Surplus After Tax	814	1,707	3,390	1,188	180

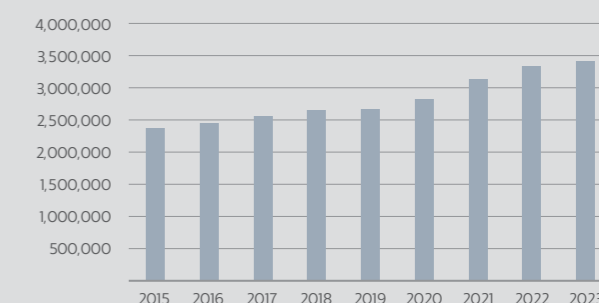
GROUP STATEMENT OF FINANCIAL POSITION

	FY 23	FY 22	FY 21	FY 20	FY 19
	000's	000's	000's	000's	000's
Total Assets	35,192	33,769	31,980	28,531	27,193
LESS Total Liabilities	1,203	594	512	452	303
Total Capital (Equity)	33,989	33,175	31,468	28,079	26,890

NET SURPLUS AFTER TAX COMPARISON



TOTAL CAPITAL (EQUITY) GROWTH





OUR YEAR IN REVIEW

STRATEGIC PLAN

The Rūnanga has been very busy implementing its Strategic Plan this year. This is the fourth year of our Strategic Plan Te Anga Pūtake Ora o Ngāti Mutunga. There has been a lot of progress made toward achieving the outcomes that were agreed by our whānau during the development of the strategic plan. While the intention is to always achieve the objectives of the Annual Plan each year, there will inevitably be internal and external changes that impact our ability to successfully achieve all objectives. This year the team were unable to fully achieve objectives relating to reducing information gaps in our iwi register, providing resources through a membership portal, delivering rangafahi and wairuatanga wānanga, broadening the kororā project to encompass GIS, and supporting Whakapakari te Kāinga to reach detailed designs. These were primarily due to insufficient external funding and internal capacity. However, the team are pleased to have achieved all other objectives that were reported in the last Annual Report and outlined at the AGM in February 2023.

The Kaitiaki have directed Management to undertake a review of the Strategic Plan and this will occur during the New Year with visits planned to Christchurch, Auckland, Wellington and Taranaki and will be delivered in conjunction with the planned Roadshows for Te Whiringa.

The Rūnanga have been pleased with the amount of engagement from our whānau in the many kaupapa, wānanga and hui

Image: Paepae wānanga participants.

that have been held throughout the year. This included the successful delivery of our Taranaki Tū Mai campaign in Hāwera, Te Rangihīroa Day, Kaumātua Christmas lunch, the cultural monitoring wānanga, Rā Mutunga and the AGM, Whānau Day at the Waitara pools, delivery of Poi Manu and Kaikaranga wānanga, installation of interpretive signage, wāhi tapu wānanga, marine mammal wānanga as well as preparation for the opening of the Te Rangihīroa College in Dunedin. All wānanga held online were also recorded and were shared on our YouTube channel and accessed through our website.

The Rūnanga was also pleased to have distributed education grants and scholarships and appreciated the support from the Māori Education Trust to increase the level of funding support to our students alongside contributions from Victoria University and Massey University. Discussions were also progressed with the University of Otago with a Memorandum of Understanding being signed at the opening of the Te Rangihīroa College on 27 October 2023.

A significant amount of communications have been distributed by email, social media and through our website. We are pleased to have now completed the new website and have now added a quarterly e-pānui with the first being sent out in October 2023.

KAITIAKI

All Kaitiaki have a 3 year term in their respective board roles. We are appreciative of the

support, effort and time given by Kiterangi Cameron and Awhina Cameron on the Te Whiringa Board and for their input into the new direction for the Charitable Trust. This led to a nomination round for Te Whiringa to fill the two (2) vacant seats that were confirmed at the AGM held on 11 February 2023 and we were pleased to have announced Rangimokai Knuckey and Pairo McLeod as the new Associate Kaitiaki for Te Whiringa.

STAFF

During this year we farewellled Oceanlee Wallace from her role as the Pou Whiringa or the Te Whiringa Whānau Engagement Coordinator. Oceanlee transitioned from the Administration Officer role in late 2022 to the Pou Whiringa role and was a key support person for the Pou Whiringa Matua or Whānau Engagement Manager. We wish Oceanlee well for the future. At the end of the financial year, we also farewellled our very own Auntie Paddy (Hurimoana) Haami from her role as Pou Herenga or Registrations Officer. Auntie has been with the Iwi for many years in a number of different roles from helping to lead the settlement, to being Kaitiaki on the board through to becoming the Pou Herenga. Her years of service and dedication is an inspiration to us all and she will be missed in the office.

This year also saw the employment of four new staff members. We welcomed Natalie Klos in October 2022 to the newly created Pou Taiao Matua or Senior Taiao Lead role for the Rūnanga and Rick Hapi in December

2022 to the Pou Tuitui or Administrator role for the Rūnanga. We also welcomed George (Hori) Rapana in July 2023 to the Pou Whiringa or Whānau Engagement Coordinator role for Te Whiringa and Annette Lamb in July 2024 to the newly created Pou Awhina or Taiao Administrator role to support the Taiao team for the Rūnanga. This brings the team up to a total of nine (9) staff members alongside our five (5) part-time staff.

INTERNSHIP

Developing and strengthening our relationships with Universities and Stakeholders resulted in internship opportunities this year. Offered to our university students were two internships with the University of Auckland, one internship with Victoria University and Boffa Miskell, one internship with GNS Science and one internship with the Hocken Library.

Unfortunately, we did not have enough applicants studying the right qualifications to fill all internships. There were only two that were able to be offered and that was to Huria Ritai who received one of the University of Auckland internships and Ngarongo Phillips who secured the Hocken internship in Dunedin.

ENVIRONMENTAL

Te Kōhanga Āhuru is a collaborative multi-year initiative with Te Rūnanga o Ngāti Tama and Te Kāhui o Maru aimed at restoring specific forest areas in Northern Taranaki for the return and protection of Kiwi. Ngāti Mutunga provided administrative support to the project through

our Taiao team and governance support through one of our Directors, Tom McClurg. We have been fortunate to have been able to employ some of our whānau into roles in Te Kōhanga Āhuru and would like to see more of our whānau engaged in environmental based roles. This project is now being managed by Paul Pripp with ongoing support from the Governance committee. While track cutting and pest control require a high level of fitness, other aspects of environmental work simply require a level of interest and desire to upskill. We are fortunate to have a number of kaupapa where whānau can participate and volunteer as a means of building awareness and being exposed to the type of work that is involved in this space. Our pōhutukawa planting, papa pokepoke initiative, kororā monitoring and cultural monitoring are all ways that whānau can participate more in this type of mahi to determine if there is interest in a career path. The environment court case with Remediation New Zealand in July 2022 did not provide the result we were hoping. Therefore, it continues to be journey, but one that we are committed to as we remain concerned of the contamination that continues to leach into our waterways. Whānau may have also seen news articles in relation to the proposed Wastewater Treatment Plant for Urenui and Onaero. Our Taiao Team have been involved in ongoing discussions and are ensuring that the right considerations are being made throughout the process and that the mauri of the whenua and awa are kept front of mind.

EXTERNAL FUNDING

Funding support from external funders and key stakeholders is a critical component of being able to achieve our annual plan. This year Te Whiringa has again been supported by TOI Foundation and the Lotteries Communities fund. This support ensured that we had the right people and the most appropriate resources to be able to deliver on our numerous whānau engagement activities. The Rūnanga also received support from the Ministry for the Environment, Todd Energy, Manaaki Whenua and GNS Science.

URENUI PĀ

The Rūnanga continues to support the Urenui Pā Trust in a number of ways. Our Poutuitui,

Rick Hapi, has been instrumental in providing administrative and secretarial support to the Pā to ensure that meetings are productive and well-informed. The Rūnanga submitted a funding application that saw funding being secured from Todd Energy for solar panels. The panels will be installed during the New Year period to ensure that the Pā is able to take full advantage of renewable energies to reduce their electricity costs. The TPK marae internet initiative and the smart TV secured last year have proven very useful for when kaupapa are held at the Pā and provide greater connectivity for groups who hire the Pā.

This year also saw the first working bee being organised for a number of years. Whānau from the across the motu made their way home to show their support for the Pā through giving their time and effort. The Trustees have agreed that the working bees should continue as it provides an opportunity for whānau to contribute in a way that best suits their skills.

TAKUTAI MOANA ACT 2011 CLAIM

Also termed the Marine and Coastal Application or 'MACA', continues to be an important kaupapa for the Rūnanga. This is our opportunity to ensure that our rights and interests relating to our foreshore and seabed along the Ngāti Mutunga coastline are acknowledged by the Government. There are two pathways that we are able to traverse to have our rights and interests acknowledged. The first is through a high court process and the second is through direct negotiation with the Crown. The Rūnanga has opted to pursue the High Court pathway first and then consider the Crown process for any areas of disagreement. The critical factor to our success is ensuring that we can demonstrate ongoing use of the coastline since 1840. This is why it was important to conduct oral interviews with our whānau to capture the history of how we as Ngāti Mutunga have continued to utilise our coastline. The oral histories are also supported by an in-depth research programme to collate evidence of our ongoing use of the area that is then captured in an extensive research report. As we continue to progress this kaupapa we will ensure that our whānau remain informed.

MEMBERSHIP

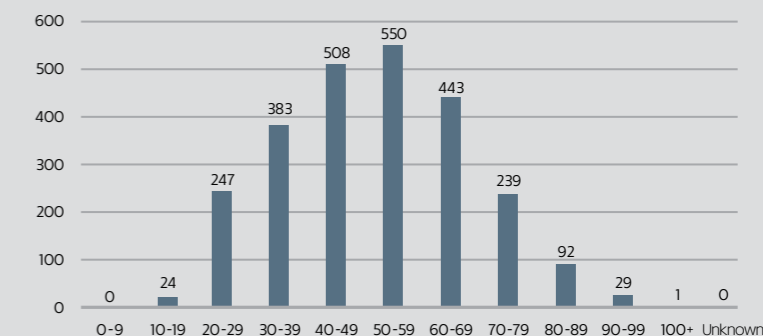
Our number of registered adult members has continued to grow steadily this year, increasing by 163 to 2,669.

Firstly, it is important to acknowledge our kuia, Hurimoana Haami, for her tireless effort in the registration of our whānau to the Rūnanga. She has been the regular face in the iwi office for many decades as both a Kaitiaki of the Rūnanga and as a staff member predominantly in the registration space. We thank her for everything that she has done for the team, for the Rūnanga and for the iwi during her time and wish her well in her retirement.

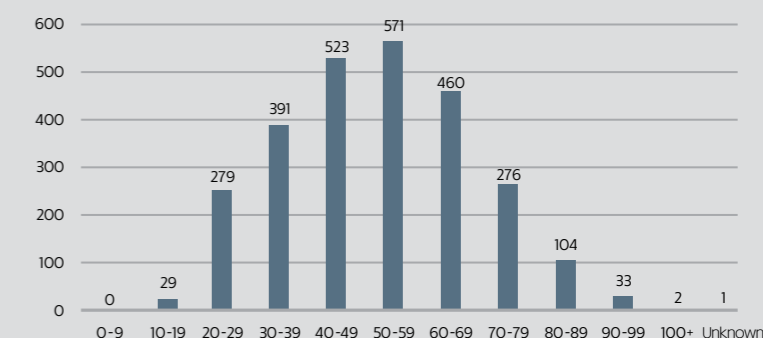
We are pleased to now have Rena Kettle who was successful in securing the Pou Herenga or Registration Officer role and took up the position in October 2023. Rena is well known to many having previously held a Kaitiaki role and a staff position.

The Rūnanga has been working with our database provider Tiki-OS towards an online registration. This was recently introduced in November 2024 with the release of our new website.

MEMBERS BY AGE 2022



MEMBERS BY AGE 2023



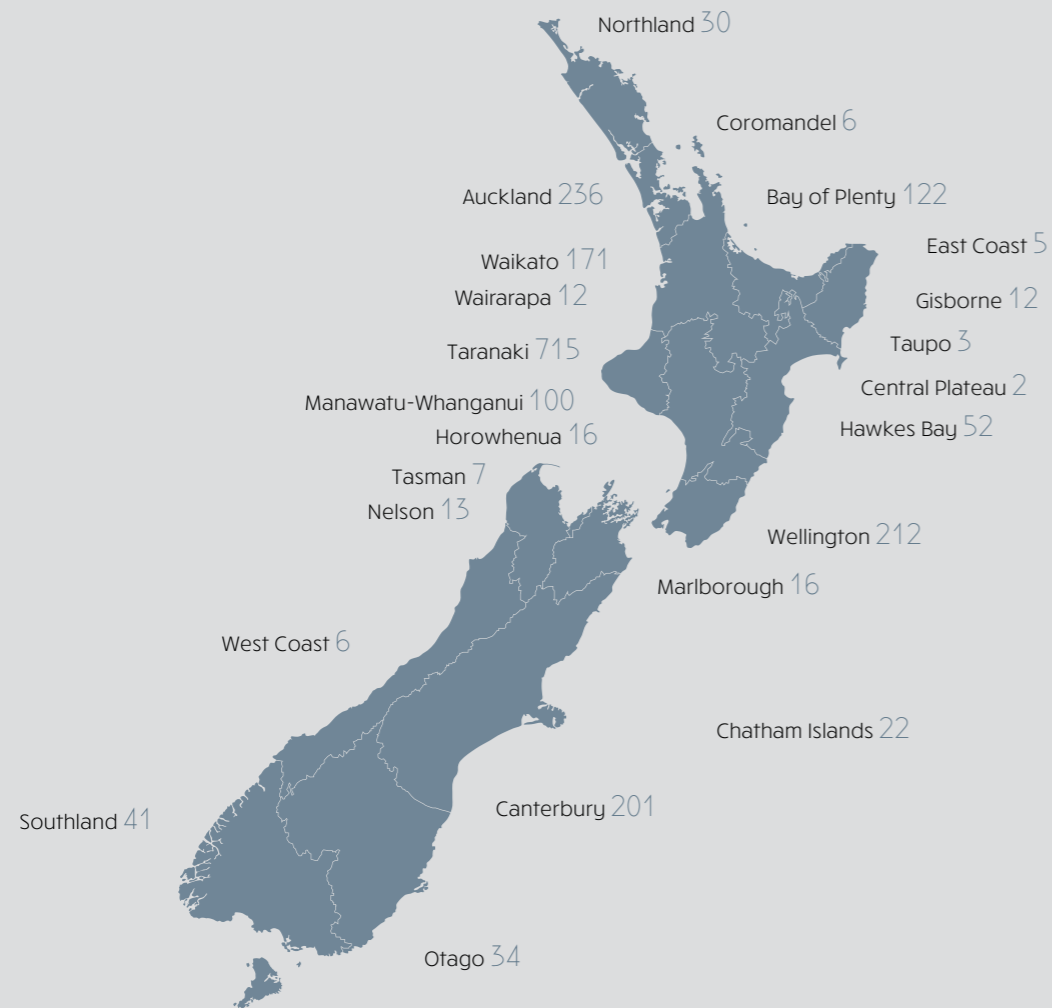
TOTAL MEMBERSHIP

2,669



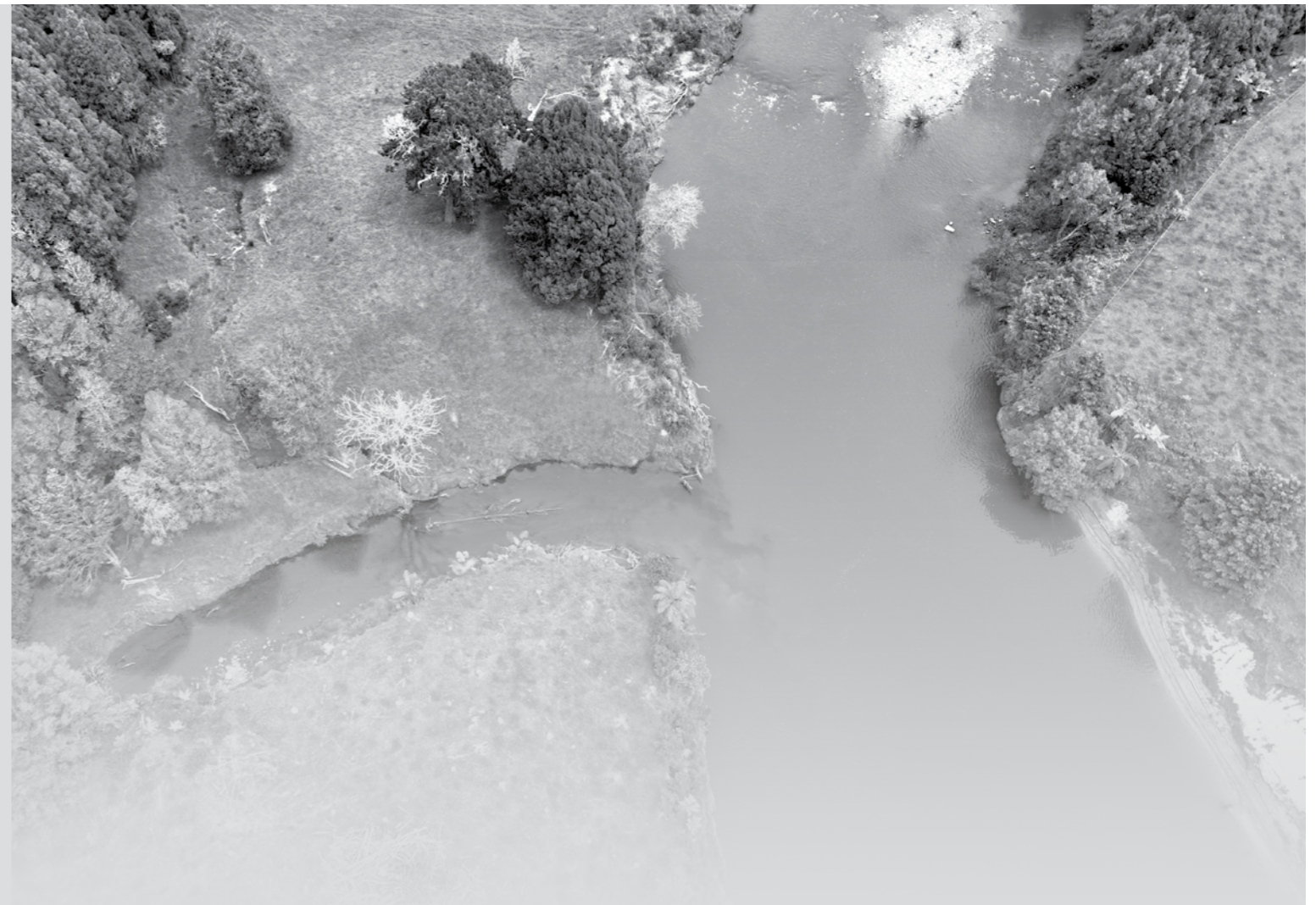
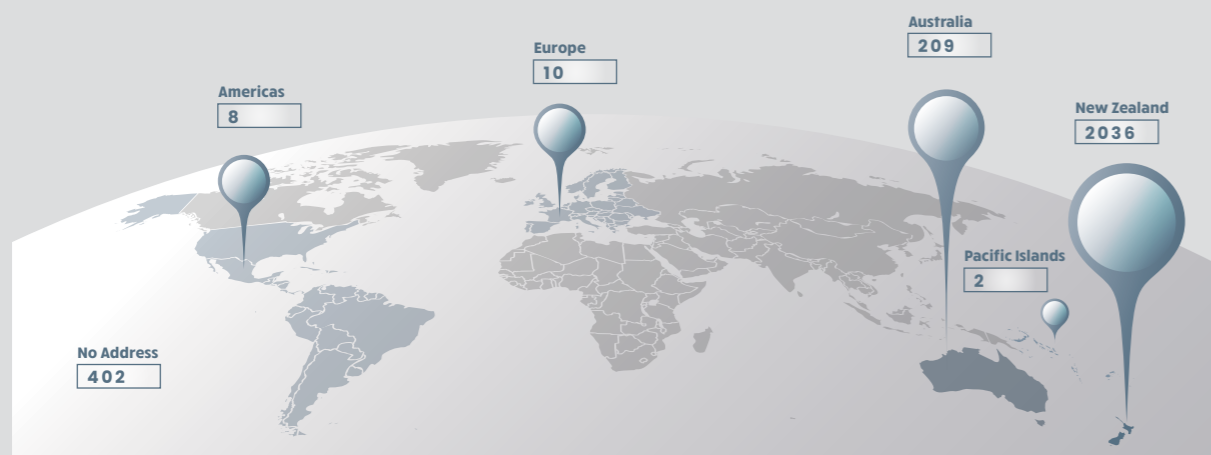
It is important for us to know when your contact details have changed to ensure that we have the most updated details for you. This ensures that we are able to keep you updated on the kaupapa that we are planning for the coming year.

NEW ZEALAND MEMBERSHIP



GLOBAL MEMBERSHIP

Total Members by location



LOOKING AHEAD TO 2024

The Rūnanga and Te Whiringa teams have developed comprehensive Annual Plans for the coming year. Together, these plans provide the direction for Ngāti Mutunga kaupapa through to 30 September 2024. Te Whiringa now has their own strategy with their own strategic objectives. There is inherent alignment of this strategy to the Rūnanga strategy and it is underpinned by the theme of Rongoā. All whānau engagement activity that will be undertaken in this coming year will be led by the Te Whiringa team. The Rūnanga annual plan continues to progress the strategic objectives and agreed outcomes from the 5 year Strategic Plan 'Te Anga Pūtaka Ora o Ngāti Mutunga'. Key components of the annual plan are the review of the current 5 year strategic plan and the ongoing environmental responsibilities within our rohe.

We are looking forward to the annual Rā Mutunga on 10 February 2024 at Urenui Pā and we encourage you all to join us for a time of learning and celebrating being Ngāti Mutunga.

The Te Whiringa team will be distributing the annual tertiary grant funding to our students who are seeking all levels of tertiary education and are continuing to pursue opportunities to either grow the contribution to our students through strategic relationships with Universities and the Māori Education Trust.

Ongoing pest control management and monitoring our key waterways remains high on the taiao agenda. This includes working with our whānau to build and develop their monitoring skills to be able to participate in these volunteering activities in our rohe.

Image: Taramoukou Stream



RISK MANAGEMENT

The Rūnanga has been working on the review of their Risk Management policy and reporting framework this year. It is incumbent on the Kaitiaki of the Rūnanga to manage risks within an agreed risk appetite guided by a clear risk management framework.

The Kaitiaki engaged Kevin MacDonald, an external advisor, to support the review process. This included a series of workshops to identify risks, determine risk appetite, identify attestations and agree reporting requirements.

The table below shows the sources of risk, the risk rating and the currently agreed risk appetite. The table is a living document and is reviewed for appropriateness at each board meeting and is simply a guide to informing areas of risk to be raised with the board.

A Risk Report is now presented to the board at each Rūnanga meeting that provides commentary on internal and external influences, current risk profile for each source of risk, commentary on whether each source of risk is within appetite, and identification of attestation reports to evidence the reported risk profile.

The Risk Report has provided a regular oversight to Kaitiaki of how risks are being managed and initiates dialogue on preferred approaches to managing risks.

Consequence Rating				
Low	Minor	Moderate	Major	Extreme
People (Health and Safety, Talent Management) – Risk Appetite: MODERATE				
<ul style="list-style-type: none"> The first position is always zero harm No health or safety impact, near miss All employees have regular talent discussions and have a talent management plan in place 	<ul style="list-style-type: none"> The first position is always zero harm Minor health or safety impact, first aid treatment required All employees have a professional development in place that is reviewed annually 	<ul style="list-style-type: none"> The first position is always zero harm Medical treatment required, lost time injury All employees have a professional development in place 	<ul style="list-style-type: none"> The first position is always zero harm Hospitalisation required, ambulance required, serious harm injury, notifiable incident All employees go through a performance review each year 	<ul style="list-style-type: none"> The first position is always zero harm Permanent disability, single or multiple fatality There are no systems or processes to manage staff

Low	Minor	Moderate	Major	Extreme
Governance, Reputation, Legislative, Compliance and Control – Risk Appetite: MINOR				
<ul style="list-style-type: none"> No impact on iwi confidence or media attention Governance and staff are unaware of the situation 	<ul style="list-style-type: none"> Minor impact on iwi confidence and media attention. May be local coverage - not front page Whānau are directly contacting staff members 	<ul style="list-style-type: none"> Some impact on iwi confidence, reflected by local media and iwi and possibly community interest in TRoNM's performance Whānau are directly contacting board members to discuss 	<ul style="list-style-type: none"> Major impact on iwi and possibly community confidence resulting in some national media coverage Whānau are posting negative feedback on social media or other media 	<ul style="list-style-type: none"> Critical impact on iwi and possibly public confidence, resulting in significant national media attention, and Central Government attention Whānau are contacting or approaching the CEO directly
Environment – Risk Appetite: MINOR				
<ul style="list-style-type: none"> Little or no impact on the environment 	<ul style="list-style-type: none"> Short-term or minor impact on the environment 	<ul style="list-style-type: none"> Serious damage of local importance with possible regulatory intervention 	<ul style="list-style-type: none"> Serious damage of regional importance with possible regulatory intervention 	<ul style="list-style-type: none"> Permanent damage requiring ongoing remediation and monitoring with regulatory involvement
Planning and Strategy – Risk Appetite: MODERATE				
<ul style="list-style-type: none"> Negligible impact on outcomes and handled within normal operations 	<ul style="list-style-type: none"> Temporary impact on long-term levels of service to iwi members, Limited iwi interest and media attention 	<ul style="list-style-type: none"> Noticeable impact on long-term levels of service to iwi members, being consistently below expectations in one or more core service areas. Some iwi and community interest and media attention. 	<ul style="list-style-type: none"> Levels of service significantly below expectations in one or more core service areas Significant negative iwi, community and media attention 	<ul style="list-style-type: none"> Levels of service in significant decline across all core service areas. Widespread negative iwi commentary attracts Central Government attention
Financial – Risk Appetite: MAJOR				
<ul style="list-style-type: none"> Any level of fraud is not acceptable. There is no budget overruns 	<ul style="list-style-type: none"> Any level of fraud is not acceptable. Budget overruns 5% of approved budget 	<ul style="list-style-type: none"> Any level of fraud is not acceptable. Budget overruns is over 15% of approved budget 	<ul style="list-style-type: none"> Any level of fraud is not acceptable. Budget overruns is over 25% of approved budget 	<ul style="list-style-type: none"> Any level of fraud is not acceptable. Budget overruns is over 50% of approved budget
Investment – Risk Appetite: MAJOR				
<ul style="list-style-type: none"> Mostly defensive portfolio. Income Focus. (Conservative) 	<ul style="list-style-type: none"> A mix of growth and income. (Balanced income) 	<ul style="list-style-type: none"> A balanced mix but tilted to growth. (Balanced) 	<ul style="list-style-type: none"> A growth orientation. (Growth) 	<ul style="list-style-type: none"> A strong growth focus. (High growth)
Technology – Risk Appetite: MODERATE				
<ul style="list-style-type: none"> Isolated equipment failure 	<ul style="list-style-type: none"> Compromise of user password impacting the confidentiality and integrity of data 	<ul style="list-style-type: none"> Exploitation of application security flaws comprising the integrity and integrity of data 	<ul style="list-style-type: none"> Loss or theft of USB/laptop other device comprising confidentiality. Loss of a core system for an extended period 	<ul style="list-style-type: none"> Loss of infrastructure for an extended period
Operations and Service Delivery – Risk Appetite: MODERATE				
<ul style="list-style-type: none"> Temporary disruption in servicing a small number of members 	<ul style="list-style-type: none"> Disruption affecting some areas of service for less than a day 	<ul style="list-style-type: none"> Disruption to the iwi for more than two hours or some services for more than a day 	<ul style="list-style-type: none"> Disruption to iwi for more than one day or some services for more than two weeks 	<ul style="list-style-type: none"> Disruption to iwi services for more than a week
Property and Assets Risk – Appetite: MAJOR				
<ul style="list-style-type: none"> Insignificant incident that causes no disruption to services 	<ul style="list-style-type: none"> Isolated damage not requiring relocation of services to an alternative site 	<ul style="list-style-type: none"> Damage to property that requires the relocation of some services to an alternative site 	<ul style="list-style-type: none"> Damage to property that requires the relocation of all services for a short period 	<ul style="list-style-type: none"> Damage to property that requires the relocation of all services for an extended period

REGIONAL KAUPAPA

TE RURUKU PŪTAKE RONGO

During this year there were two (2) significant events that took place that really confirmed that negotiations were nearing completion.

On 31 March 2023 the initialling ceremony was held at Aotearoa Marae in Okaiawa. The purpose was to initial the collective redress deed prior to seeking mandate. This then set in place a six (6) week mandating process that saw voting papers go out to everyone registered on each of the registrations for all of the eight (8) iwi in Taranaki. Numerous wānanga and interviews took place during this time to ensure that whānau were informed before making their decision. The results of the mandating process showed that 24% of eligible voters actually voted and of that 98% voted in favour.

With the negotiators receiving the mandate required, they were then able to progress forward into the next stage of initialling the

Collective Redress Deed of Agreement. The agreement includes an apology from the Crown, a co-Governance arrangement for the National Park and a planning process that is guided by our own values.

TE ARANGA O TARANAKI

With the development of the Iwi Recovery Strategy and Plan in 2020 and the establishment of Te Aranga o Taranaki (Te Aranga), there has been a significant amount of support to Ngā Iwi o Taranaki in important regional and national kaupapa.

Te Aranga assisted with Te Ruruku Pūtaka Rongo through the initialling of the deed occurring on 31 March 2023 at Aotearoa Marae in Okaiawa and the signing of the ratification document occurring on 1 September 2023 at Owae Marae in Waitara. They also supported the bid for Te Matatini 2025 and have been working with Te Kāhui Maunga to ensure the

region is prepared for this enormous event that will be held in Ngāmotu in February 2025.

Te Aranga have also been progressing the implementation of the Iwi Recovery Strategy with a specific focus on the following key areas:

- Development of a data strategy with the incorporation of mātauranga Māori and GIS
- Development of a shared services approach with IT support currently being offered
- Development of a community resilience response for disaster management
- Support to the Resource Management reforms by leading the first tranche scoping exercise
- Support to the Affordable Water and Pungao Whakahou (renewable energy) programmes

Given the size of the Rūnanga team and the competing demands on time and energy, the

support from Te Aranga has greatly assisted the Rūnanga to be able to participate at a high level and remain informed. This further demonstrates the importance of a centralised entity that can provide support to Ngā Iwi o Taranaki.

TE TŌPUNI NGĀRAHU

Te Tōpuni Ngārahu Trust and Limited Partnership are two new regional entities that will manage the funds from Te Ruruku Pūtaka Rongo. The Trust will be the overall Governance entity whereas the Limited Partnership will manage and administer the funds and activities along with Te Aranga o Taranaki who has now been rebranded as Ngā Iwi o Taranaki and will be responsible for the operational activities. Te Tōpuni Ngārahu will become a central entity that will support the collective efforts of the eight Iwi in Taranaki.

Image: Taramoukou forest

2024 ANNUAL PLAN



TANGATA (Hiringa Taketake)

We will have strong and sustainable leadership and intergenerational ownership of our tikanga practices

Ngā Whiri (Strategic Intentions)

We enable and facilitate our uri to become confident in their Mutungatanga

Our uri are knowledgeable in their whakapapa and connections

We have limited resource so our approach is one of creating ripples and leveraging our human capital

We make our resources and opportunities available to our people

We ensure that our resources have a sustainable life and are able to be captured and shared

We have a governance succession plan in place

Ngā Muka (Operational Objectives)

Build confidence among whānau to utilise Ngāti Mutunga waiata

Strengthen connections with whānau in main regional centres

Utilise merchandise to build a sense of identity

Aim for attaining 30%-40% of missing contact details

Provide opportunities for whānau to connect

Focus on opportunities to collaborate with other Iwi and stakeholders

Create an online portal where information can be accessed

Archive resources for further use in future kaupapa

Deliver the Associate Kaitiaki programme through Te Whiringa

Ngā Rito (High Level Actions)

Design the calendar around Ngāti Mutunga waiata and hold wānanga

Develop a roadshow programme for implementation

Design an appropriate merchandise range to be available for purchase by whānau

Develop a plan to improve information capture to achieve the aim

Develop a communications campaign that assist with information capture

Continue to hold key Ngāti Mutunga annual events

Team up with Northern Iwi to run a collective kaupapa

Grow relationship with Wharekauri through a collective kaupapa

Build awareness of Māori ME through the website

Implement a clear process for archiving information and for the retention and disposal of resources and documents

Conduct an analysis of available technology in the office to ensure it is fit for purpose for capturing and storing in a sustainable manner

Promote the Associate Kaitiaki programme with our Tertiary Students and Graduates that we have supported



TIKANGA (Puna kōrero, puna wānanga)

Our ways of knowing and being and our cultural practice are central to our identity

Ngā Whiri (Strategic Intentions)

Sustainable strengthening of our pae, karanga, waiata, kitchen and gathering practices

We find, nurture and create accessible pathways to build knowledge of our tikanga across all commitment levels

Our Ngāti Mutunga tikanga is documented and shared

Our history is documented and shared

Ngā Muka (Operational Objectives)

Design and deliver appropriate wānanga for whānau

Share knowledge with our whānau in a secure and trusting environment

Develop a programme that support whānau through building awareness of their Hauoratanga

Develop an appropriate resource that records our Ngāti Mutunga tikanga

Document, record and capture wānanga (where appropriate) and utilise as a learning tool

Ngā Rito (High Level Actions)

Deliver a Tamariki/Rangatahi wānanga

Hold a range of pae kōrero and pae karanga wānanga

Hold workshops / wānanga to build whānau awareness of their Hauoratanga

Deliver the Māra programme for whānau to build awareness around food sovereignty

Hold workshops to develop an appropriate resource

Upload relevant information and educational resources that can be made available specifically for whānau



TŪRANGAWAEWAE

(Rukutia kia ū, rukutia kia mou)

Building our resource bank that is contributing to our Mutungatanga

Ngā Whiri

(Strategic Intentions)

Our identity is shaped by our landscapes and places

Our wāhi tapu are documented and the information is made available through site tours and storyboards

Our data project encompasses our archive of site information and we preserve and restore the sites

Urenui Pā is a place for our people to identify and connect with

We support Urenui Pā Trustees in their roles as kaitiaki for the whenua and urupā

Ngā Muka

(Operational Objectives)

Provide opportunities for whānau to connect with place

Create interpretive signage in key places in our rohe
Regular maintenance of our sites and locations that are our responsibility

Utilise GIS as a repository of wāhi tapu data and histories

Our Pā is a place where more of our people connect with and participate in Pā activities

Provide admin services to Trustees or Urenui Pā Trust
Provide support to Whakapakari te Kāinga project
Regular maintenance of our sites and locations that are our responsibility

Ngā Rito

(High Level Actions)

Capture imagery, videography and LiDAR scans for wāhi tapu

Develop new signage for Onaero Reserve that shares Ngāti Mutunga history
Create an annual maintenance plan that outlines all maintenance activities that are needed
Inform Management of any maintenance issues, hazards, and areas of importance that are of concern and ensure solutions are implemented

Build and grow internal capability to effectively utilise GIS
Take a methodical approach to attaching additional data and historical information to wāhi tapu sites

Ensure that wānanga and key events are run at the marae

Work with Trustees to streamline processes
Support process to drive project through to Detailed Design stage
Create an annual maintenance plan for Urenui Pā that outlines all maintenance activities that are needed
Inform Management of any maintenance issues, hazards, and areas of importance that are of concern and ensure solutions are implemented



TAIAO

(Tai ao, tai ora)

We will be the best kaitiaki we can be

Ngā Whiri

(Strategic Intentions)

We restore and enhance the land we own

We assist our land block owners to explore improved options for use of their land through facilitating research

Our Iwi Management Plan is our guide in our mahi and in representing our views with national and local bodies

We hold other stakeholders to account for their influence and impact on our whenua

We take a long term view in exercising our kaitiakitanga - 1000 years

Ngā Muka

(Operational Objectives)

Deliver key environmental projects that restore and enhance our whenua

Organise a workshop with MPI, TPK and land owners

Continue to implement the Iwi Management Plan

Advocate for Ngāti Mutunga rights and interests with Territorial Authorities and Companies
Support the installation of a reticulated waste water system in Onaero and Urenui

Encourage and build capacity for Kaitiakitanga of our places

Ngā Rito

(High Level Actions)

Deliver the Taramoukou ki Uta project
Deliver the He Puna Wai - Freshwater Project
Effectively deliver on agreed projects with external partners
Participate in Myrtle Rust kaupapa
Deliver ongoing Mauri Compass surveys
Continue to manage pests at key wāhi tapu sites and iwi sites in the rohe
Continue to monitor key species
Continue to develop the Pōhutukawa Paparua programme
Complete the Paleotsumani project

Organise a workshop for land owners in the rohe to better understand how they can improve revenue generation

Proactively advocate for Ngāti Mutunga taiao values and aspirations
Ensure work is appropriately compensated

Actively participate in key project for the Council in our rohe
Actively participate in the Wastewater Treatment Plant project for Urenui and Onaero
Respond adequately to resource consents
Advocate for and support regional initiatives and reforms
Work alongside NPDC to ensure adequate input is given to the design of the system

Build Awareness around the sustainability of key species important to Ngāti Mutunga



PŪTEA (Whakaritorito)

We will have the greatest impact if we start small and create ripples

Ngā Whiri (Strategic Intentions)

We have the capacity and capability to carve out our own path and to achieve whatever we want

We generate sufficient funding to deliver programmes

We develop a programme to support and deliver financial literacy and savings programmes for our people

We leverage our relationships and resources and collaborate with those values that align with ours

We empower whānau and facilitate them to embrace and adopt technology

Ngā Muka (Operational Objectives)

Operate within budget

Distribute grants to whānau

Manage the annual accounts and audit process efficiently

Kaitiaki and staff are well prepared for the AGM

Communication tools are appropriate for needs

Apply for external funding and create funding calendar

Opportunities for building financial literacy are provided

Key stakeholder relationships are developed and maintained

Understand the need among whānau and design and develop a programme

Ngā Rito (High Level Actions)

Board are aware of any critical areas of financial risk

Distribute the total educational grant funding
Promote other funding available

Annual financial accounts and Annual Audit is completed within the agreed timeframe

Complete Annual Report, Presentation and AGM plan

Social media, website and other communication tools are effectively utilised to communicate with whānau

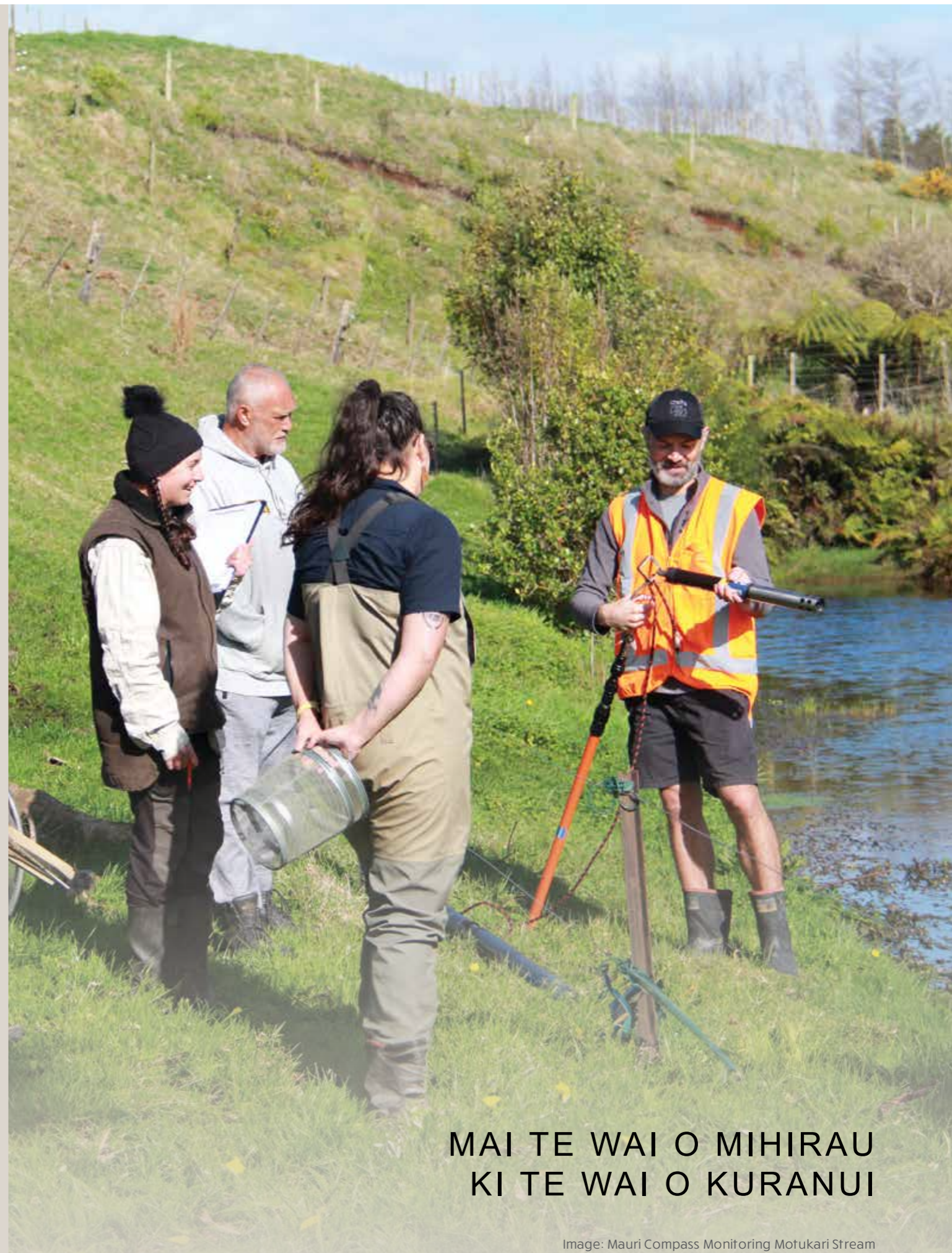
Brand guide is appropriate for needs

Sufficient funding to implement Annual Plan

Ka Uruora Financial Literacy programme is promoted to Iwi

Stakeholders awareness of our aspirations and priorities is improved

Deliver a programme that responds to the technological needs of our whānau



**MAI TE WAI O MIHIRAU
KI TE WAI O KURANUI**

Image: Mauri Compass Monitoring Motukari Stream



KO TE TĪTOHEA KA MEINGATIA HE PUNA KOROPUPŪ

TAIAO

ENVIRONMENTAL UPDATE

OVERVIEW

E mihi ana ki a tātou kātoa ngā tangata taketake o Ngāti Mutunga. Ānei ngā kōrero taiao o te tau kua pahure ake.

TE KŌHANGA ĀHURU - UPDATE

This collaboration between the three North Taranaki iwi has continued for its third year. Te Kohanga Āhuru (TKA) cut another 2km of track this year, further extending the trap network through the Moki forest and Papatiki. Traps are being cleared monthly with good results. The team has expanded and taken on trap clearing and bait run contracts with MTMA (Mt Messenger Alliance) at Parininihi. Todd employee volunteers service two of the traplines within Taramoukou as part of the company's community contribution effort.

Ngāti Mutunga recently contracted TKA to audit and service our trap network inside Okoki pā.

They have done a great job and all traps are in good working order.

Since its inception TKA has been dependent on external funding from Jobs for Nature and Kiwis for Kiwi. The aspiration was to develop an entry opportunity that would guide our rangatahi into careers in the environment space and this continues to be the ongoing aspiration. With the funding soon to end an alternative solution was explored between Ngāti Mutunga, Ngāti Tama and Ngāti Maru. This saw the establishment of a new entity Te Tāmoremorenui Ltd that provides greater opportunity to source contracting work in our three rohe. On 1 January 2024, the TKA team will transition across to this new entity and will still continue to do their great work in our three rohe.

Image opposite page: Pōhutukawa Planting, Paparoa.

PAPAROA

The Paparoa Pōhutukawa we planted last year around our rohe are doing great. We have since distributed more of these to the southern end of Paparoa and the remaining few we have left are destined for Pukeāruhe with our whānau at Ngāti Tama. We hope to begin a new propagation round for these in the upcoming season to ensure sustainable numbers.

We invited Taranaki Regional Council (TRC) to the site for the purpose of setting up a KNE (Key Native Ecosystem). This means TRC will provide us with a full biodiversity report and plan going forward. They will also provide traps and bait to help us protect this special area.

Whilst onsite we discovered active Tītī burrows. Upon further investigation we found that Tītī are present at various sites along the cliff tops from Otu Matua pā at Ngāti Tama going southwards towards Maruehi pā. The Taiao Team has confirmed nesting burrows at Paparoa and confirmed presence at Whakarewa pā and Maruehi pā among other spots up and down the coast, we have reached out to the nearby Tītī monitoring project at Rapanui just north of Tongaporutu, North Taranaki, to gain insight and training so we can better monitor our own population. During recent burrow checks, there were chicks almost ready to fledge.

The landowners at these sites are very supportive of our mahi and actively contribute by carrying out pest control.

REMEDIATION NZ UPDATE

Remediation NZ's appeal against Taranaki Regional Council's decision not to grant consent is in progress through the Environment Court from 29 November with the last scheduled date being 15 December 2023. Ngāti Mutunga representatives will provide evidence in court with submissions from our scientific witnesses, Katie Beecroft for soil contamination and Kate McArthur for freshwater. Ngāti Mutunga Chair, Jamie Tuuta, Mitchell Ritai (CEO), Marlene Benson (previous TRoNM Environmental Lead), Ian Ruru (Mauri Compass) and Anne-Maree McKay (Pou Taiao) will provide our cultural evidence.

The rāhui placed on the Mimitangiatua Awa, 7 November 2020 remains in effect as the cultural health and mauri of the awa continues to be in a degraded state due to pollutants leaching from the Remediation New Zealand site.

SCHOOLS AND COMMUNITY

We continue to work alongside the three kura in our rohe with activities this year including tuna surveys and water monitoring in the Urenui awa, and Mangamaio and Uruti streams.

We participated with Mimi school at Onaero estuary planting Oioi and Pingao to help stabilise erosion and to create suitable habitat for our native sea and shorebirds.

We are also excited to have applied for the final round of Curious Minds funding to further investigate and learn about kōura with our kura

and the Taranaki catchment communities. We are now awaiting a decision from the Curious Minds panel to see if this project can go ahead.

In 2021, a dead Kiwi was found at Pouiatua and handed in to the Department of Conservation. To support Kiwi protection she was sent away for analysis. The results showed that she had been killed by a dog and that she had a fully formed egg still intact. Because she was in such great condition it was decided that she would be freeze-dried and encapsulate her in a case for advocacy mahi. Pūmau is the given name for her and she now resides in our office at Urenui and used to educate our tamariki in our kura. Pū is a shortened form of Hapū that acknowledges that she was pregnant, and Mau that acknowledges that she still continues to hold the egg.

Pūmau visited students at Mimi School, Urenui School and Huirangi School as part of their pest control education and native bird enquiry kaupapa. Pūmau was able to help the tamariki understand the importance of dog control and pest control to protect our taonga species. Pūmau's visit created a lot of classroom discussion, some great story writing about her and kiwi artwork.

CULTURAL MONITORING

Fourteen whānau members and some invited manuhiri took part in a three-day cultural monitoring wānanga at Urenui Pā in January 2023, facilitated by MaryJane Waru. We had a good mix of kaumātua, experienced monitors and keen new monitors ready to support this mahi that allowed good sharing and an exchange of knowledge and best practice in cultural monitoring. Topics covering health and safety, cultural safety, professional standards and best practice reporting were explored. This wānanga was both a good knowledge refresher for experienced monitors and initial training for prospective monitors who could be available to support ongoing building and infrastructure projects with earthworks affecting Wāhi Tapu and Tūpuna Awa within the rohe. Ngāti Mutunga cultural monitors have supported residential builds across Onaero and Urenui, NPDC maintenance work, infrastructure projects and the Powerco line upgrade. This work has been completed to improve the security of power supply within Urenui. The NPDC Water Pipe Replacement project has completed phase 1. Phase 2 extending from SH3 to Ritimona Street, including Ngapapa, Ngakoti

Images clockwise from top: Te Kura o Mimitangiatua ki Mangamaio, Cultural Monitoring Wānanga at Urenui pā, Tuna survey, Urenui awa, Okoki Pā.



Images left to right: Michael Fox (AUT) undertaking tītī burrow checks at Rapanui, Pōhutukawa at Paparoa, Tītī at Paparoa.



and Nikorima Streets will commence in early 2024.

ONAERO RESERVE MANAGEMENT PLAN

Many will remember a workshop was held at our last AGM to discuss draft plans and ideas for upgrades at Onaero Reserve camp ground. Your ideas and aspirations for the camp ground were heard and have been incorporated into the design for consultation.

The designs went through a consultation round for the community. One day workshops were held at the camp ground to ensure that campers and bach owners inputted into the design. There is now a solid draft plan for implementation in the near future and we look forward to showing whānau more about the new developments that will take place.

Inclusive of the design are three story boards that will be located onsite in February 2024. These are the second phase of story boards and will compliment the story boards at Urenui Reserve camp ground.

MAPPING OUR WĀHI TAPU HISTORY

An outcome of our Strategic Plan – Te Anga Pūtake Ora o Ngāti Mutunga is to ensure that our wāhi tapu are documented and the information is made available to our whānau. To achieve this outcome, the Taiao Team have been working together with Taipuni Ruakere of Te Kāhui o Taranaki iwi.

The team were fortunate in securing funding from NPDC for this project. The intention of the project was to source LiDAR (light detection and ranging) imagery of 10 of our wāhi tapu.

LiDAR imagery allows vegetation to be removed from a site exposing the contour of the land and also uses heat and 3D imagery to see topographical features such as the maioro or ramparts as shown in the image below of Titoki pā.

Using our GIS system as a repository, we have started to attach layers of history and data to our Wāhi Tapu sites. Through our ArcGIS mapping software we aim to have these histories accessible online for whānau to connect and engage with through our membership portal on our website.

UPDATE ON THE CONTAMINATION OF THE URENUI AWA AND THE NEW WASTEWATER TREATMENT PLANT

The Taiao Team held an online wānanga in August 2023 to discuss the results of the latest testing in Urenui awa. This wānanga started with a presentation from a representative of the Taranaki Regional Council (TRC) who provided a detailed update of the remedial activities that had taken place since the Curious Minds project in 2019 that first identified the contamination. This was recorded and can be accessed through our Youtube channel through the link in our website on our media page. This wānanga also initiated discussion around options for the rāhui and this was further discussed with the Rūnanga board.

It was agreed that the rāhui on the Urenui awa be updated to be consistent with the latest public health advice from Te Whatu Ora.

Therefore, rather than extending all the way out to Okoki pā, the rāhui has now been reduced to only the area known as Snapper Flats or the mud flats area on the town side of Urenui awa.

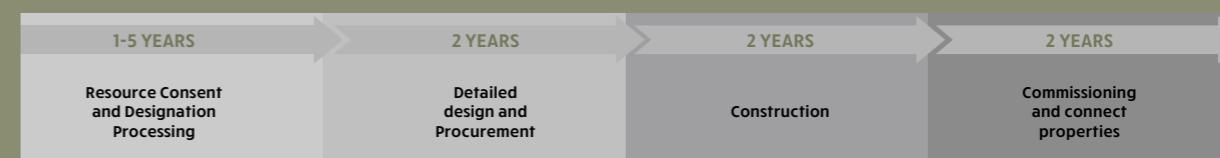
TRC and NPDC note that the continuing stormwater contamination in the Urenui Awa and Snapper Flats is thought to be due to the unsuitability of the relatively small and steep Urenui house sites and the inability of the soil structure to absorb the wastewater resulting in ongoing diffuse leaching to stormwater pipes and ultimately the Awa. This situation is unlikely to be fully resolved prior to a reticulated wastewater system being in place allowing offsite treatment.

It was determined that the Rūnanga would work closely with NPDC in the establishment of a wastewater system to ensure that our taiao values are maintained and our desire to see a sustainable system that has longevity be established. We are discussing and supporting the incorporation of cultural values and aspirations into the proposed wastewater treatment plant project objectives alongside NPDC.

We are currently at the beginning of the project journey which will follow a legislative process over several years. Boreholes have been set-up to monitor groundwater dynamics and we have commenced seasonal sampling as part of a Mauri Compass baseline assessment for the Motukari stream. A fish survey undertaken in one of the tributaries found good-sized tuna and a population of

kōkopu. Discussions on biological treatment options and collection system options are underway as part of the assessment and planning stage.

High level project timeline



Images left to right: 3D image of Titoki pā.



Images clockwise from top left: Reserve Concept Masterplan, Bridge Concept Sketch, Reserve Entry Concept Plan.



MAURI COMPASS MAHI

We now have four awa catchments in our Mauri Compass programme and one sub catchment. Catchments include our three main tupuna awa which are Onaero, Urenui and Mimitangiatua with the addition this year of Motukari stream that encompasses Te Rau o Te Huia pā and flows out to sea past Otamaringa pā south of Onaero river. We have also undertaken Mauri Compass assessment on the Haehanga catchment which flows into Mimitangiatua for the direct purpose of assisting us in the Environment Court case against Remediation NZ.

Annual Tuna surveys for these catchments take place during the summer/autumn months, ideally during or near the whiro moon phase to promote Tuna interaction. A record-breaking 41 Tuna were caught in the Urenui catchment during this year's summer survey carried out.

For the new mahi in the Motukari catchment, we have held a kōrero about the stream catchment with whānau and carried out some

field work days over Autumn and Winter to start the baseline assessment. Two more field work days are planned for Spring and Summer that will complete the baseline. This catchment was chosen to help inform the wastewater treatment plant planning and design process.

We are working with the Mauri Compass Tool to make technical additions that will support a marine monitoring schedule and include kororā and kuku/kūtai as indicator species. These taonga species are currently monitored by the Taiao Team using scientific methods with the aim of incorporating them into our cultural tool.



1 - Onaero Awa, 2 - Urenui Awa, 3 - Mimitangiatua Awa, 4 - Motukari Stream

Images clockwise from top left: Uncle Barry, Uncle Sam and Natalie - Mauri compass Motukari, Uncle Barry cleaning and drying the nets, Natalie, Uncle Sam and Uncle Barry watching over Otamaringa, Natalie setting Īnaki, Motukari stream, Natalie, Uncle Barry and Jake (TRC) surveying Motukari stream.



FRESHWATER MANAGEMENT HUI AND POLICY

Ngāti Mutunga along with iwi from around the maunga have been engaging with Taranaki Regional Council to assist with the development of their Freshwater Plan. Focus this year has been around the Freshwater Management Units (FMU). Units of interest to Ngāti Mutunga are The Northern Hillcountry, Waitara Catchment and Coastal Terraces, details of the FMU plans are on the Taranaki Regional Council Website <https://www.trc.govt.nz/environment/freshwater/>. Public consultation concluded in November, iwi consultation is ongoing at this stage.

BIODIVERSITY

Pest Control

Pest control remains an important part of our annual mahi with work continuing at Pukemiro and Puketapu pā, Onaero beach reserve, Te Urenui pā, Pohokura pā, Urenui estuary, Urenui beach camp and riverfront, Urenui golf course, Okoki pā, Wairoa and Wai iti sites. Extra sites added this year include Onaero village beachfront and Paparoa and Taranaki Regional Council have also supplied traps for these new areas to protect nesting shorebirds.

Another Project that the Taiao Team are working on is with natural lures derived from native plants and environmental signs. We hope that this may aid in rat and stoat eradication and these are being trialled in Taramoukou and Parinihi alongside the eradication science

Division of Manaaki Whenua.

In recent months we have noticed signs that goats have returned to Okoki pā. We will monitor this situation closely and request assistance as required.

Myrtle Rust

Myrtle rust is still a very real threat. The Taiao Team has started to identify the locations of significant myrtle species around the rohe for closer monitoring during the next rust season. Eight sites are currently surveyed, with particular attention being given to Waiwaka at Pukemiro pā and the Pōhutukawa at Paparoa. We have been working with Te Tira Whakamataki through our Te Kōhanga Āhuru project to help inform our processes in this area. We recently attended a wānanga in Rotorua with other iwi across the motu facing the same threats to collaborate on ideas going forward.

Kororā (Blue Penguin)

The rock seawall areas at Urenui and Onaero Beaches have become habitats for nesting Kororā. The Taiao Team has worked with interested parties to schedule maintenance on access ramps and any upgrades or rock repositioning to reduce the impact on Kororā and be outside of the nesting season.

We have used the North Island DOC Kororā dog in helping to GPS locate the nests and they will return prior to the scheduled work commencing to recheck the nests.

The Taiao Team are checking nests weekly and observing nests to identify the best Kororā

Images left to right: Kororā footprints at Wai-iti beach, Natalie with Wai at Taramoukou, Davis with Koa at MāKino.



candidates for a trial of our GPS tracking aspirations.

Nightly catch, tag and release of kororā at Urenui has been successful. 20 new kororā have been recorded to watch for their return in future seasons. We have seen a lot of kororā activity at all our beaches this year. Our Pou Taiao has completed her training certification, enabling whānau to be trained locally to help with this mahi. All our kororā nesting boxes have been added to the main NMMRS (Ngāmotu Marine Reserve Society) database, audited, repaired and labelled.

Kiwi

Operation nest egg has been a significant kaupapa for our kiwi monitoring efforts and has now come to a conclusion. There were six kiwi in our rohe wearing transmitters, two at Makino, three at Taramoukou and one in Moki.

As a result of operation nest egg, Save the Kiwi now have an abundance of kiwi at Maungatautari that need to be rehomed over the coming year and have requested that Taramoukou be one of the receiving sites. The kiwi call count survey was completed at Taramoukou in April with TKA and volunteer expert listeners from East Taranaki Environment Collective (ETEC), Mt Messenger Alliance (MtMA) and Tiaki Te Mauri o Parinihinihi Trust. We had four listening stations to cover only a small section of the conservation area, and two people per station. They listened for two hours each night across five nights; a total of 10hrs listening per station. At least 3 pairs were identified and a few extra males in the

distance. Females are harder to hear so it is possible they were calling but were just out of hearing range. More information is required to determine whether or not the population at Taramoukou is stable. We have a forested corridor running through private land which connects Pouiatua and Taramoukou and discussions are underway between ETEC and TKA around implementation of pest control in this area.

Both East Taranaki Environment Collective and Taranaki Kiwi Trust have kiwi operations within the Ngāti Mutunga rohe.

Capital Kiwi

It was an honour for Ngāti Mutunga to be part of the Capital Kiwi translocation of 50 kiwi to Makara in Wellington in May. Catching at Maungatautari went well and the Pou Taiao gained some kiwi dog tracking experience. The release went well and we are sure they will settle happily into their new home.

Ngāti Mutunga will continue to assist in the catch and release of Kiwi from Maungatautari to their new homes as part of our responsibility to our taonga which were lifted from their homes here in the Ngāti Mutunga rohe. Although we are unable to tell which birds came from our ngahere we are still committed to this kaupapa and our pīpī manu at Maungatautari.

eDNA Wānanga

Two geneticists from Otago University and a conservation biologist from Auckland University shared great kōrero at a two-day

Wānanga around environmental DNA (eDNA) testing being used to accurately measure the density and distribution of pests in freshwater. Our Taiao Team gained good insight into DNA and the possibilities of eDNA. The testing is very sensitive and showed how easily the DNA of any living creature can be transported unknowingly and unintendedly. The wānanga included beautiful kōrero about Wharepuni marae, and Ngāti Tupaia hapū. Tangata whenua shared their story of a paraoa buried and then exhumed and showed us the jawbone and pictures from the event. The team visited Turuturu Mokai and heard of the rich history from Tane Houston, before a field trip to Rotokare to undertake eDNA testing.

Ngāti Mutunga have carried out eDNA testing across the rohe previously and this wānanga helped the team to understand in more detail what happens to our samples when they are sent away, how they are analysed and how we can be more effective with testing in the future.

Piharau Wānanga

A two-day piharau wānanga, including catching piharau in the Waiwhakaiho awa was an excellent opportunity to share stories and mātauranga around Piharau. The wānanga was hosted by Ngāti Tāwhirikura at Muru-Raupatu and Katere-kī-te-Moana marae. Presentations around the biology and life-cycle of Piharau and an overview of the mahi they have been doing to protect taonga species sparked good discussion about how we can halt the drastic decline and what we can do to help build

the numbers back up. Whānau shared stories about their own experiences catching Piharau over the years and the different methods used. Ngāti Mutunga's Taiao Team are wanting to add Piharau as an indicator species to our Mauri Compass mahi so are looking forward to getting out into our awa to build skills around catching Piharau.

PALEO TSUNAMI PROJECT WITH GNS SCIENCE

Kōrero around historical tsunami in the area is being researched through Western Science as part of the Paleo Tsunami project. This project has been funded by GNS Science.

During the first reconnaissance trip small 20mm core samples were lifted to gain a visual assessment of what we might find. Larger cores were taken during a second visit from the Urenui estuary at two locations, Mimitangiatua on the southern side below Arapawanui (well outside the extent) and at Wai iti down near Papatiki. These samples were analysed in Wellington at the GNS laboratory facility for signs of Paleo Tsunami by determining what makes up each sediment layer. The laboratory will also conduct pollen sampling which can help indicate when each sediment layer was created. Signs of Tsunami would include layers of submarine particles such as shells and microfossils.

Images from left to right: Peter and Seek searching for Kiwi at Maungatautari, Wharepuni Marae - Te Oha o Ngā Matua.



Images left to right: Tihikura Hohaia and Glenn Skipper searching for Piharau in the Waiwhakaiho, Core sampling at Wairoa, Mimitangiatua.





TE WHIRINGA

OVERVIEW

Tēnā koutou e te whānau,

It has been an exciting year for the Te Whiringa team. We have had an extremely busy year planning, creating and implementing several key events which were well received. The feedback we received from our whānau survey demonstrated that the kaupapa we are delivering align with the needs of whānau (refer to the whānau survey section).

We have had a very busy time ensuring we are offering our uri plenty of opportunities to come and participate in the many activities, events and wānanga we have delivered aimed at increasing participation and continuing to build capacity of our uri and whānau and to ensure we have support for our marae.

As you will see in this report, we have highlighted the significant milestones and initiatives undertaken by the team during this period. Whānau Engagement initiatives played a crucial role in fostering the well-being of Ngāti Mutunga uri. These efforts aimed to improve the quality of life and overall prosperity of Ngāti Mutunga whānau.

Image opposite page: Te Whiringa 5 Year Strategic Plan.



NGĀTI MUTUNGA
E KORE E MIMITI TE PUNA KOROPUPŪ

Te Whiringa o Ngāti Mutunga

He Mana Tangata | He Mana Wāhine | He Mana Tāne | He Mana Mokopuna

Te Oranga o Ngāti Mutunga | He Rongoā mō te iwi
2024 to 2029

What does it mean to be Ngāti Mutunga and what makes us unique?

The importance of whakapapa and our intergenerational links are paramount within all of our activities. Being an uri of Ngāti Mutunga, we are a resilient and determined people with a rich history that is shared with our tamariki and mokopuna for generations to come.

When we create engagement opportunities for our uri of Ngāti Mutunga:

We are prepared • We are clear • We are whānau focused • We are equipped and resourced

KO NGĀ POU E WHA:



Woven into each of the pou are our Ngāti Mutunga tikanga, kawa, reo, mōteatea, waiata, karakia and karanga.

Outcome: Uri are strengthened in their connection, identity and pride of standing tall as the future of Ngāti Mutunga, bolstered with the knowledge and wisdom of our tūpuna tuku iho.

Our Vision

Ngāti Mutunga is culturally strong, secure in its identity and economically prosperous.

Our Purpose

Whiria te tangata Whiria te kaupapa Whiria ngā taonga tuku iho o Ngāti Mutunga

Our Mission

To facilitate the growth and development of our people and our culture, Ngāti Mutungatanga.
To prudently accelerate the growth of our assets.

STRATEGIC PLAN

Ngā Kaitiaki o Te Whiringa met for two facilitated sessions to identify a vision and strategy. The outcome is an aspiration for the next 10-20 years. Te Whiringa is placing a new lens on what a kaupapa could be when placed in the context of our whānau and uri and Te Whiringa walking alongside them.

Ngā Kaitiaki unanimously agreed, to foster the strengthening of connection and engagement of 'ngā uri o Ngāti Mutunga', to focus on Rongoā.

Rongoā encompasses aspects of physical, spiritual, cultural, and emotional environments. It covers numerous aspects of life, not just the most commonly understood healing properties of Rongoā like mirimiri or medicinal practice.

Rongoā exists within the greater use and knowledge of 'te reo me ōna tikanga' as these practices connect us with our tūpuna. This focus over the next ten years will help us embody tino rangatiratanga and operate within mātauranga Māori methodologies as an iwi collective, which will support and strengthen our mission, vision, and purpose.

Rongoā and the healing nature of knowing and being able to have a grounded sense of wāhi tapu specific to uri and ways in which we can respond to them or hold space with them. These centre our whakapapa and whakawhanaungatanga, especially our Ngāti Mutungatanga which are upheld by ahi kā, for the betterment of our whānau, hapū and iwi.

Rongoā of physical activities on awa and moana e.g. waka ama, kōhi kaimoana, hī ika, help to maintain the vibrance, strength, and wellbeing of the tinana within the taiao. Physical activities within which rongoā practices are embedded include areas such as rārangā, poi, waiata, karakia, and karanga. These are delivered in many different ways, yet all rely on rongoā or are the outcomes of aligned rongoā practices.

The above practices will help in the retrieval and maintenance of karakia tawhito, waiata tawhito and mōteatea while also preparing the next generation to take on roles on the paepae. This will create clear pathways to understanding roles and responsibilities off and, on the marae.

From these facilitated sessions also came the creation of the rongoā theme for the Whānau Engagement space. The idea was to continue to implement the current annual plan but to also include several key resources such

as an improved website, more intergrated communication channels, equipment and technology to deliver on the strategy and to increase the level of participation from the uri of Ngāti Mutunga. The intention was to create a one page strategy document that captured the roadmap of Rongoā and the vision. The strategy document has been created, and we have worked with a graphic designer to produce a well designed concept as shown on the previous page.

KA URUORA



Ka Uruora provides opportunities for our whānau to make positive steps towards retirement saving through Whānau

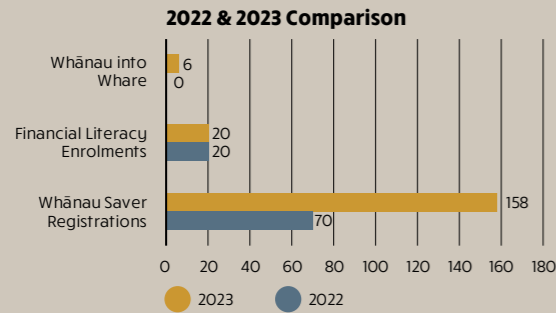
Saver, improving financial capability through delviering financial literacy programmes and housing our whānau through offering opportunities for home ownership and home rentals.

This year we provide a 2 year comparison to provide an insight into the positive impact that Ka Uruora has on our whānau. The 2023 year provide the results up to November 2023. The graph below shows the following:

- Six (6) of our whānau have successfully purchased a home with some purchasing outright and others purchasing through a shared equity option. Ngāti Mutunga did not have any opportunity to offer homes in our rohe. However, the Rūnanga is appreciative of the support from other iwi that has seen some of our uri enter into homes.
- Twenty (20) whānau have registered for the Financial Literacy programme in 2023 and 2022. This is a positive programme for whānau and helps to build the necessary understanding required to save and progress toward home ownership.
- There are curenly 158 registrations to Whānau Saver, a 125% increase from last year. The Rūnanga contribute \$50 for every registered Ngāti Mutunga member if they also pay \$50 into their Whānau Saver.

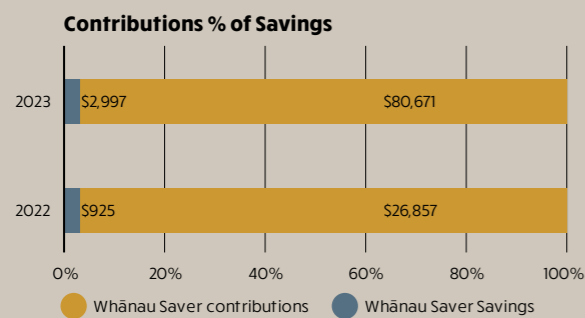
Whanau Saver is a real opportunity for whānau, young and old, to receive a dollar-for-dollar contribution up to a maximum of \$50 each year. This is a genuine way to help your own tamariki and mokopuna to start investing in their own future. This can be further advanced if you are also registered with other iwi in

Taranaki who are also part of Ka Uruora, of which there are now 6 iwi in Taranaki. The graph below provides a comparison between what whānau have saved through Whānau Saver against what the Rūnanga has contributed.



- In 2023, \$2,997 was contributed by the Rūnanga and \$80,671 was saved by whānau who paid into Whānau Saver, which equates to 3.4% of total savings
- In 2022, \$925 was contributed by the Rūnanga and \$26,857 was saved by whānau who paid into Whānau Saver, which equates to 3.7% of total savings

What this graph demonstrates is that whānau who put their savings into Whānau Saver are not just meeting the minimum requirement of \$50 per year but are really paying out a significant amount more. Hopefully, this indicates that whānau see this option as saving funds for the future that would support aspirations in home ownership, tertiary education and an emergency fund.



If you, your tamariki and your mokopuna are not registered for Whānau Saver, we encourage you to view the Ka Uruora website www.kauruora.nz to find out more.

KAUMĀTUA CHRISTMAS

This year our Kaumātua Christmas was held at the Waitara Service and Citizens Club (RSA). The festive season holds immense significance for our pāheke providing an opportunity for reconnecting, sharing knowledge and being together. The annual Christmas luncheon brought whānau together for a day of joy, laughter and celebration. Everyone was happy to catch up, reconnect and enjoy a beautiful kai together.

WHĀNAU POOL DAY

Ngāti Mutunga, Te Atiawa, Taranaki Iwi and Ngāti Maru collaborated to put on a Whānau Pool day in Waitara bringing whānau together from all over the motu. We had lots of whānau participate in the many activities from using the whānau photo frame, to the bombing competition to the mass TikTok video captured up on the concrete terraces. It was an amazing kaupapa for everyone that attended and it was great that the weather was nice and hot. There was also plenty of kai, ice creams and give aways for our whānau.

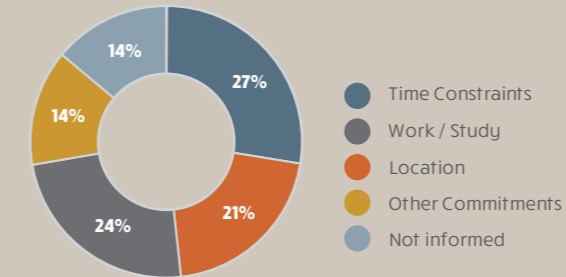
Images top left to right: Kaumātua Christmas Lunch 2022, Whānau Pool Day at Waitara Pools.



WHĀNAU SURVEY

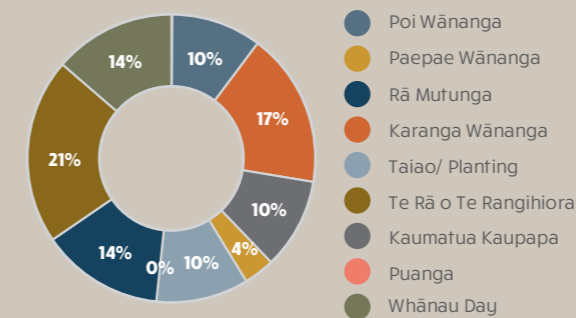
The following graphs provide insights into the data collected from the whānau engagement online survey. There were a total of 40 uri of Ngāti Mutunga who participated in the survey. While this is a small sample size it does provide some insights into the views of whānau.

WHĀNAU PARTICIPATION RESTRAINTS



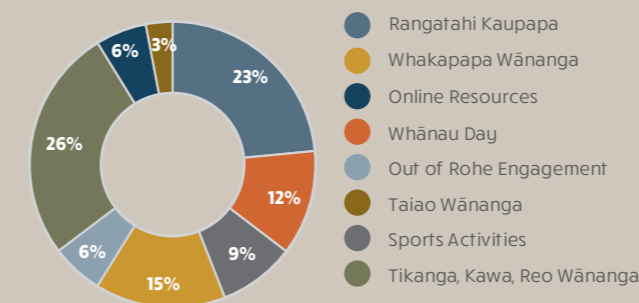
This graph shows that 27% of respondents find that time constraints is a barrier to participating in kaupapa facilitated by Te Whiringa. This could indicate that many of our whānau are time poor and are unable to attend a kaupapa on a specific date at a specific time. The team will utilise video capture and where possible online wānanga so that whānau can engage with the material at a date and time that suits their lifestyle.

NGĀTI MUTUNGA KAUPAPA ATTENDED BY URI



This graph shows that 21% of respondents have attended Te Rā o Te Rangihiora. This may indicate that whānau see this as an important event and will make time to attend. The graph also shows that whānau have participated in a number of kaupapa delivered by Te Whiringa.

TE WHIRINGA PROGRAMME SUGGESTIONS



This graph shows that from the suggestions for kaupapa to our whānau that they indicated that Tikanga, Kawa, Reo Wānanga (26%) and Rangatahi Wānanga (23%) are kaupapa that they would like to see delivered by Te Whiringa.

On behalf of Te Whiringa we would like to thank everyone who provided feedback. Surveys are an important tool that provides a temperature check that we are on the right track.

TE RĀ O TE RANGIHĪROA

Our Te Rā o Te Rangihīroa was held on the 25th and 26th of November 2022. We had a large number of whānau participate this year, with the theme being Rongoā.

Friday saw the pōwhiri and kawē mate start in the late afternoon, followed by dinner. We had the first of an amazing line of guest speakers Lanne Jensen Wade from Indigenous Light Tapui share her knowledge and the mahi she does with mahi-ā-wairua.

Saturday morning saw an early start with karakia at the Te Rangihīroa monument at Okoki Reserve. It was a cold and wet morning, but we had some amazing kōrero shared from whānau, and a beautiful hot breakfast waiting for us back at the Urenui pā.

After breakfast, our first speaker of the day was Pā McGowen. Pā is well known for his decades of mahi to regenerate degraded land and streams, educate others and work alongside DoC to protect indigenous ecosystems on Māori Land. "Ka ora te Whenua, Ka ora te Tangata, when the land is well the people are well" this whakataukāki is the foundation of the mahi Pā does.

Our last speakers of the day, were a group of wāhine from Te Tai Tokerau, Te Rā Ringa Raupā. This group of ladies have taken on the wero

set by Te Rangihīroa 100 years ago to recreate 'Te Rā' the only Māori traditional woven sail left in the world housed within the collections at the British Museum. They demonstrated and delivered a presentation that explained the journey they have undertaken since 2018. The research to understand the methods and techniques of weaving such a taonga, which was displayed in the first sail they recreated called Hine Marama. Since then they have completed the 4.3 metre sail 'Māhere Tū Ki Te Rangī', which is the full recreation of 'Te Rā'.

RĀ MUTUNGA

Rā Mutunga was held a little differently this year, meeting in the blue room, and offering our whānau a rolling cuppa and kai throughout both the Pā Trustee and Rūnanga hui. Our day was well attended in person and online. We were serenaded into the wharekai by our kapahaka rōpū, Te Uru o te Rangī, our kai was blessed and everyone thoroughly enjoyed a beautiful prepared kai including tītī. Whānau were then taken down to Onaero camp reserve to input into discussion on Iwi aspirations for the area and then on to Urenui camp reserve where they were introduced to the 3 new signs that tell our history of our numerous pā sites that were strategically placed along the banks of the Urenui river.

Image: Whānau at Urenui Camp Reserve by one of the signs.



PĒPI PACKS

A great new addition this year is our pēpi packs. We have implemented this initiative to connect whānau and pēpi with the iwi from birth and help them to grow a strong cultural bond. This approach is also to ensure that whānau are especially registering their tamariki. We have sent over 25 packs since the launch in May 2023.

TE PUMAOMAO

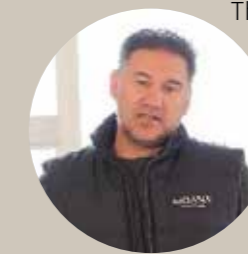
We were so excited to run this amazing wānanga since postponing due to Covid. Our participants enjoyed a full weekend immersed in the decolonisation training focused around the Treaty of Waitangi, Declaration of Independence/He Whakaputanga and Cultural Intelligence. As always, Takawai and Chris Murphy delivered an emotional rollercoaster ride embracing their passion for the kaupapa and sharing it in a way that didn't overload the mind but gave a deeper insight into the kōrero they were sharing, a kōrero that takes whānau on a transformative journey which deepens understanding of Māori world views, laws and philosophies. We will be running this programme again in 2024 so please keep an eye out for the pānuī as we want to ensure that our whānau continue have an opportunity to participate in this wānanga.

WHĀNAU DAY

Within the annual plan this year we wanted to implement more days that bring whānau

together to celebrate our Ngāti Mutungatanga. We thought it was a great opportunity to head out and find a venue that could cater for all age groups, and we booked time in at the Go Wild Indoor Fun Park in New Plymouth. We had an amazing turnout from our pēpi to our pāheke, and everyone in between. There were dodgeball battles, and flip competitions and a big shared kai. Our younger whānau had fun in the Go Wild park area. A great opportunity for whakawhanaungatanga.

PAEPAE WĀNANGA



The paeape wānanga has been a continuation of the series of wānanga delivered last year and is a progression to critical strategic outcomes identified by our whānau. This series was delivered in support of our 2022 and 2023 Calendar

that provides karakia and taki kōrero for whānau to learn.

The wānanga aim to provide a foundation of knowledge that will see participants learn at least one whaikōrero and one waiata that can then be utilised at gatherings. The wānanga utilise kōrero from Ngāti Mutunga and broadens views and perspectives of attendees.

We will be delivering more wānanga in the coming year in February, April, June and August 2024. Keep an eye out for the pānuī.

Images left to right: The Hine Marama sail recreated by Te Rā Ringa Raupā, Pepi pack.



POI MANU

Fulfilling our own aspirations will never be enough, when called upon for iwi kaupapa. All such opportunities are carried out with whānau, hapū and iwi at the heart of our being. This holistic Māori World View intrinsically underpins who we are, how we relate, act, and connect to each other. In February 2023, I was called upon to facilitate a series of 5 full day wānanga poi and 10 fortnightly sessions so our Ngāti Mutunga uri, could learn, understand and prepare themselves to fulfil several ceremonial kaupapa for 2023, as Poi Manu.

Collectively, we stood in the month of July for 'Puanga ki Ngāti Mutunga', and again in October 2023 for the opening of Te Rangihiroa College, in Dunedin. Our uri were motivated by the messages held within each poi narrative and their own personal commitment to each kaupapa, which always resonated. May we continue to stand in our own authenticity as whānau, hapū and iwi members, and be the person we are meant to be when undertaking iwi roles. We have positive exemplars as constant reminders. Therefore, let us continue to uplift each other and not fear the journey while we create a better tomorrow for our mokopuna.

Nā Audra Potaka

KARANGA

Mauri ki runga
Mauri ki raro
Mauri ki roto
Mauri ki waho
Mauri ora e
Hui e, taiki e

This year Ngāti Mutunga introduced a series of six karanga wānanga for our wahine. These

one-day wānanga focused on a range of tikanga and techniques, delivered under four pou:

- **Mauri ki runga** – Connection to our tupuna
- **Mauri ki raro** – Working with others
- **Mauri ki roto** – My wellbeing
- **Mauri ki waho** – My environment

We used the four pou to explore the role of kaikaranga and guide our wahine through the many roles and duties our kaikaranga hold for the marae, hapū, whānau and iwi.

We are all very proud to be part of the beginning of karanga wānanga for Ngāti Mutunga and the whanaungatanga, support, sharing and caring created within the rōpū.

We look forward to continuing our wānanga in the New Year and welcome anyone who is interested.

Nā Rangimokai Knuckey & Hurimoana Haami

CALENDAR

The calendar for 2023 was designed to demonstrate our many beautiful spaces within the Ngāti Mutunga rohe 'Mai Titoki ki te Rau o te Huia'. This year we furthered the learning by providing a 'taki kōrero' for different locations around our rohe starting from Titoki, going inland, following the Waitara river southward, returning to the coast at Waiau stream and 'Te Rau o Te Huia' and then traversing the coastline



northward back to Titoki. The calendar takes you on a journey of discovery through visual and mental imagery utilising the pictures to indicate sites of importance and locality. The intention of the calendar is to support you to understand your place in this world and to strengthen your Ngāti Mutungatanga.

PUANGA KI URENUI

Kua tohua e Atutahi Kua rewaina e Puanga Kua aruarungia e Matariki Kua tauira e te Tahi o Te Tau.

This year saw the delivery of the first Puanga ceremony at Urenui pā. There were two (2) parts to the ceremony. The first being 'Te Maru o te tau - He Hau Tuku' or the remembering and releasing of our loved ones and 'Te Tahi o te Tau - He Hau Tapu' or the welcoming of the New Year and the process of releasing the steam from the kai to feed the stars.

It was pleasing to see many of our whānau attend this Puanga event especially given that it was the first 'Hau Tuku' and 'Hau Tapu' ceremonies taking place at the pā.

We appreciated the number of attendees on both the Thursday night and the Friday morning. Thursday night started with a pōwhiri and dinner and then the 'Hau Tuku' ceremony

was undertaken around a fire. Our whanaunga, Dr Nick Rattenbury a senior physics lecturer at the University of Auckland, provided a deeper insight into understanding the stars from an astro-physicist perspective and whānau were excited to know that they knew more than they thought about the stars. Nick also brought a number of Galileo Telescopes that he gifted to Ngāti Mutunga. Some of these were given away at Urenui pā and Owae Marae and the others will be used for star gazing at the next Puanga event.

The Kids zone in the Blue Room at the pā was a huge success, creating a space for our Tamariki and rangatahi to hangout, play and make a little noise which was well appreciated by parents.

Friday morning started early with the lighting of the bonfire by the hāngī pit, the cooking of the kai, and the start of the 'Hau Tuku' ceremony to the sound of the pukāea and pūtātara. Our kaikarakia and poi manu rōpū then led the ceremony and acknowledgement to the stars and the welcome to the New Year. The kai that was cooked for the 'Hau Tapu' were from the four (4) main domains being Freshwater, Saltwater, Land and Air. The ceremony was then followed by a beautiful kai to finish off an amazing Puanga event.

Image: Collage of photos from Puanga 2023.



Images left to right: Poi manu team, Karanga wānanga participants.



MARINE MAMMAL STRANDING WĀNANGA

As kaitiaki for Ngāti Mutunga, our iwi recognizes the importance of responding effectively to whale and marine mammal strandings within our rohe. The goal of the Marine Mammal Stranding wānanga was to establish a clear understanding of how as Ngāti Mutunga, we would respond should there be a stranding, and what would be the best, safe and culturally appropriate approach for the well-being of the stranded mammal, the environment, and our people. After three wānanga which were led by Ngahina Capper and Gina Blackburn, the development of an action plan started to take shape. This plan has been supported and developed with our own whānau, and informed by other hapū and iwi who have experience with strandings from across the motu. We really appreciate everyone's input and support. This mahi has been ongoing, and we have been working alongside DoC to get an action plan completed.

TARANAKI WHĀNUI MĀORI RUGBY LEAGUE

The Bennett Enterprise Taranaki Whānui Rugby League Tournament 2022 was hosted by Ngāti Mutunga at Clifton Rugby and Sports Club, Tikorangi in November, where more than 600

people gathered over the weekend. Teams battled it out on the league field in testing weather conditions. A nail biting final between Te Atiawa and Ngāti Mutunga, with Te Atiawa coming out on top... just. Well done to all our players, management and whānau for the awesome weekend of rugby league. We would like to acknowledge the time and dedication that has been put in by management of Taranaki Whānui and players from all around the maunga. It was a great weekend, of connection, celebration and being together as Māori. Next year's tournament will be held at Dallison Park in Patea.

Tournament results:

Premiership (Tane)

- 1st: Te Atiawa
- 2nd: Ngāti Mutunga

Championship (Tane)

- 1st: Pukeariki
- 2nd Taranaki Tutura

Wāhine

- 1st: Ngāruahine
- 2nd: Te Atiawa

NEW WEBSITE

Our new website launched in October 2023. This new website provides a more intuitive

navigation system and provides live feeds from our social media sites. It also has a more user-friendly publishing platform that will allow our staff to easily and quickly upload our events and activities ensuring the website is a central information point for all things Rūnanga related. There is a dedicated Rūnanga section that includes our Board Members, Rūnanga staff and a section for key documents. There is also a dedicated section for Urenui pā with an overview of the current Trustees, updates on Whakapakari te Kāinga (the redevelopment of Urenui Pā) along with an option to make booking inquiries. The new website now has sections for our Whānau Engagement mahi through the Te Whiringa team and our Environmental mahi through the Taiao team. We are also pleased to include a whānau section for pānui, events, Ka Uruora and Membership Registrations. We have a future option for an Online Shop and will progress this when our merchandise range is finalised. Through our Māori Me registration we will also have a Member Only portal where we will make available useful resources for whānau to access.

VIKINGS OF THE SUNRISE

Te Rangihīroa produced this publication analysing the dissemination of Polynesian migration and settlement in the Pacific. Vikings of the Sunrise speaks to history, navigational knowledge and the traditions connected to those that made the journey to settle in Tonga, Cook Islands, Aotearoa, Samoa, Hawaii, Easter Island and the Marquesas. Working as the Director of Hygiene in Aotearoa at time, Te Rangihīroa was drawn to the Regional Survey of Polynesia project at the Bishop Museum, he left his job and joined the staff of the Bishop Museum as an ethnologist in support of the fieldwork, he also went on to become the first indigenous director of the museum. This book is a significant work in the field of anthropology and ethnography as it explores the culture, traditions, and history of the Māori people of Aotearoa. It provides valuable insights into Māori society and its interactions with European explorers and settlers, shedding light on the impacts of colonialism on indigenous communities. Vikings of the Sunrise continues to be an important resource for

Images clockwise from top: Ngāti Mutunga League Team, Image of the book 'Vikings of the Sunrise', New Website.



Image: Participants of the Marine Mammal Wānanga.



those interested in Māori Culture and history, and it remains a respected and influential work in the field of anthropology. This book was Te Rangihīroa's endeavour to share the story of the world's greatest navigators.

COMMUNICATIONS AND ENGAGEMENT PLAN

This year, the board and staff have been working alongside Frank Communications Ltd to create a Communication and Engagement plan. The purpose of the plan is to support the vision, strategy and plan of Te Anga Pūtaka Ora o Ngāti Mutunga: Strategic Plan 2019-2024. Communicating the support and initiatives the Rūnanga implements is important to show the value it brings not only to our uri, but to all key stakeholders and partners. This is critical to the deliverables set for the Rūnanga as it requires working collaboratively across a range of groups.

The communications and engagement plan provides opportunities to deepen uri connections as well as broadening the awareness of its role. This plan will achieve this by focussing on clear communications and engagements specific to the five pillars of the Rūnanga Strategic Plan - Te Anga Pūtaka Ora o Ngāti Mutunga.

ASPIRING LEADERS

Te Wānanga Rangatira Tūmanako 2023 (Aspiring Leaders Forum)

Building and encouraging leadership from our youth is a core part of our Te Whiringa Road map. One of the ways we did this in 2023 was by providing growth and development opportunities by nominating potential young leaders to attend the Aspiring Leaders Forum.

Our successful applicants Ethan Matuku, Season Blackburn-Kingi and Renata Foster King are all quite different, but in their applications, each could identify the leadership qualities that resonated with them and the values they wish to portray as a future leader.

At the three-day forum our young leaders walked the old house of lords, conversed with members of parliament and the Governor General. They attended breakfast with business leaders, participated in team building exercises and leadership seminars. They also completed community service projects and explored their individual leadership qualities. They each provided reports on their experiences and snippets of these are noted below.

"My experience at the Forum surprised me. Preconceived assumptions were challenged, biases were confronted, and my overall outlook was changed. Some questions challenged me to look inwards. This, alone, was a key element of the forum. And I found my drive and purpose are for our people."

Ethan Matuku

"I learnt that position over posture is what makes authentic leadership. Because we are the manifestation of our tupuna and that as Rangatira we must treat people with the respect and love they are entitled to as human beings. This insight brought the lessons of leadership back to a personal level for me. Where leadership was not just an idea or concept but a personal journey."

Renata King

"As young Māori, we serve as catalysts for change, not only for our own future but also for the generations that preceded us. We are a living testament of our whakapapa. The reason we take on leadership roles is grounded in our deep connection to those we value and hold

Image: Image taken at the front of Parliament, The new Te Rangihīroa College in Dunedin.



dear. They are the driving force behind our why".

Season Blackburn-Kingi

DUNEDIN AND TE RANGIHĪROA OPENING

At our AGM this year and during previous Te Rangihīroa celebrations, Otago University have been progressing the design and development of a new Te Rangihīroa College in Dunedin, which has six (6) floors and four (4) wings per floor with a total of 450 rooms, making it at least 4 times the size of the former college.

Toward the end of 2022 a small group embarked on a trip to Dunedin to ceremonially close the current Te Rangihīroa College and to remove the taonga for storage at a nearby location. A date was set for the ceremonial opening of the new building to take place on 27 October 2023.

This provided us with an opportunity to visit

other places of importance for our people in the Dunedin area. We planned a Three (3) day trip to Dunedin arriving on Wednesday 25 October and departing Friday 27 October.

A pānui was sent out to invite whānau to be a part of the kaupapa. Whānau then registered and organised their own travel arrangements to and from Dunedin. A subsidy payment to support whānau traveling was also offered on the return from the haerenga.

Accommodation, catering and transport whilst in Dunedin was paid by the Rūnanga. Due to accommodation limits we aimed for a maximum of 100 people to be a part of this kaupapa. This was more for transport, accommodation and catering purposes and didn't include whānau who live in and around the Dunedin area. Wednesday 25 October saw a contingent of Ngāti Mutunga uri head to Dunedin to begin the 3-day haerenga. Pōwhiri at the Ōtākou Marae in the afternoon, and time to settle in before dinner.

Images, top to bottom: Photo taken after the ceremonial opening, Photo taken at the Rongo memorial Stone.



Thursday 26 October saw the ceremonial team head off to the college for the final run through of the ceremony which would take place the next morning. And then meeting up with the rest of the rōpū at the Rongo Stone Memorial in Portsmouth which commemorates the 211 Māori prisoners transported to Dunedin between 1869 and 1879. We were privileged to have Edward Ellison, Chairman of Te Rūnaka o Ōtākou, with us to support the day.

Friday 27 October was an early start with the lights going on at 2am and everyone packing up to get organised for the day. The weather that morning was freezing, so we ensured our kaumātua were rugged up and warm with beanies, blankets and scarves. The ceremony begun with pūtātara and karanga from our hau kāinga whānau. The procession moved towards the entrance way, and karakia began, along with the Poi Manu rōpū leading us with their waiata. Some of the kairuruku spilt off and blessed the upper floors then joined us again on the bottom to finish off with mihimihi and waiata. Breakfast was served off site, before

returning for the Official opening at 10am. The special part of the official opening was the signing of the Memorandum of Understanding between Ngāti Mutunga and Otago University.

INTERPRETIVE SIGNAGE

A strategic outcome of the 5 year Strategic Plan - Te Anga Pūtaka Ora was to put in place storyboards that provide historical narratives from a Ngāti Mutunga perspective. An initial plan was developed with the aim of socialising our historical narratives in a condensed manner with our whānau and the community. The plan has been phased across four phases. The first phase was completed in February 2023 with the installation of three story boards at the Urenui Camp Reserve telling the stories of our tūpuna and significant wāhi tapu along the Urenui river. The second phase is aimed to be completed in February 2024 and will provide information relating to our tūpuna and wāhi tapu along the Onaero river and will be installed at the Onaero Camp Reserve. Further signs are planned for other key areas in our rohe.

Image: Urenui Camp reserve, talking to the whānau about two of the three signs.



SCHOLARSHIPS

We are pleased to inform whānau that Ngāti Mutunga now has more scholarships and partnerships with other universities that will see extra benefit going to our students. An overview of these partnerships are shown in the table below.

The newly added Mata Hoieta Forbes (nee.McClutchie) Nursing Scholarship was an aspiration of the Chairman of Te Kaneka Trust, Jonathan Koea in recognition of Mata and the support she provided him during his first years as a surgeon and the support that she provided to all Māori in the medical field especially those who were from Ngāti Mutunga. Mata is a nationally recognised individual in her field of nursing and has inspired generations of nurses to excel and achieve their career goals.

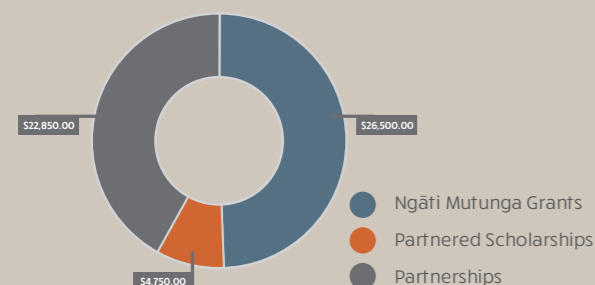
We were pleased to be able to offer Asha Raven this scholarship and the honour of being the inaugural recipient of the Mata Hoieta Forbes (nee McClutchie) Nursing Scholarship for 2023.

PARTNER	SCHOLARSHIP
	<p>Name: PkW and Ngāti Mutunga Scholarship Type: Partnered scholarship 50/50 contribution Value: \$2,500 Study: Open to all areas of study Offer: Annual scholarship through PkW</p>
<p>Te Kaneka Trust</p>	<p>Name: Mata Hoieta Forbes (nee.McClutchie) Nursing Scholarship Type: Partnered scholarship 50/50 contribution Value: \$2,000 Study: Nursing Offer: Annual scholarship through Ngāti Mutunga</p>
	<p>Name: Ngāti Mutunga Scholarship Type: Partnered scholarship 50/50 contribution Value: \$2,500 Study: Open to all areas of study Offer: Annual scholarship through Te Herenga Waka Victoria University</p>
	<p>Name: Miriama Evans Scholarship Type: Partnered scholarship 50/50 contribution Value: \$2,500 Study: Open to all areas of study Offer: Annual scholarship through Te Herenga Waka Victoria University</p>
	<p>Taihonoa partnership established that provides a dollar for dollar for all recipients of Ngāti Mutunga grants that study at Victoria University</p>
	<p>Partnership established that provides 40% additional funding to all Ngāti Mutunga grant recipients.</p>
	<p>Partnership established that provides \$500 additional funding to all Ngāti Mutunga grant recipients studying at Massey University.</p>
	<p>Partnership established that provides \$500 additional funding to all Ngāti Mutunga grant recipients studying at Lincoln University.</p>
	<p>Partnership established that provides \$500 additional funding to all Ngāti Mutunga grant recipients studying at the Auckland University of Technology.</p>

GRANTS AND SCHOLARSHIPS

This year we invited applications from uri for grants aimed at both trades and polytechnic level training, as well as university and post graduate qualifications. During this financial year we had one round, which supported 30 applications to the total of \$26,500 made up of certificate, undergraduate and postgraduate studies. In addition, Ngāti Mutunga contributed another \$4,750 toward our partnered scholarships as noted above and our students received an additional contribution of \$22,850 from our partners. This provides a total support of \$54,100.

Support to our students



Asha Raven, WITT - Bachelor of Nursing.



Season Blackburn Kingi, Massey University - Master of Health Science.

EDUCATION GRANTS

Certificate Grants

Name	Institution	Qualification	Total Contribution
Jahmarl Weir	Fit Futures	Certificate in Personal Training	\$ 500.00
Makyla Brown	Te Wananga o Aotearoa	Certificate in Certificate in Te Ara Reo Māori (He Pī ka Pao) Level 1 & 2	\$ 500.00
Mizsiah Martin-Kemp	Western Institute of Technology at Taranaki	Certificate in Te Pokaitahi Reo (Rumaki, Reo Rua) (Te Kaupae 2)	\$ 500.00
Total			\$1,500.00

Undergraduate Grants

Name	Institution	Qualification	Total Contribution
Abby Russell	Waikato University	Bachelor of Teaching	\$ 750.00
Amber Raven	University of Auckland	Bachelor of Law	\$ 750.00
Anthony Raumati	University of Otago	Bachelor of Medicine and Surgery	\$ 750.00
Arwyn Whaanga	University of Auckland	Bachelor of Global Studies & Environmental Science	\$ 750.00

Name	Institution	Qualification	Total Contribution
Asha Raven	WITT- Te Pukenga	Bachelor of Nursing	\$ 750.00
Drew Haskett	University of Waikato	Bachelor of Education	\$ 750.00
Ethan Matuku	Auckland Institute of Technology	Bachelor of Māori Media	\$ 750.00
Holly Moore	University of Canterbury	Bachelor of Law and Criminal Justice	\$ 750.00
Liam Matuku	University of Canterbury	Bachelor of Law and Criminal Justice	\$ 750.00
Holly Moore	University of Otago	Bachelor of Medicine and Surgery	\$ 750.00
Liberty Te Koea	Massey University	Bachelor of Screen Arts	\$ 750.00
Lucas Larraman	University of Canterbury	Bachelor of Science	\$ 750.00
Manaia Davies	Te Herenga Waka - Victoria university of Wellington	Bachelor of Law	\$ 750.00
Melissa Willison	Te Wānanga o Aotearoa	Bachelor of Māori Art - Raranga Level 7	\$ 750.00
Michelle Austin	Massey University	Bachelor of Business	\$ 750.00
Mitchell Ngatupara Ritai	University of Waikato	Bachelor of Business	\$ 750.00
Olivia Lochhead	Te Herenga Waka - Victoria university of Wellington	Bachelor of Laws and Commerce	\$ 750.00
Ray MacDonald	Otago Polytechnic	Bachelor of Applied Management	\$ 750.00
Renata King	University of Canterbury	Bachelor of Data Science	\$ 750.00
Rilee Austin	Massey University	Bachelor of Nursing	\$ 750.00
Sam Lock	Te Herenga Waka - Victoria university of Wellington	Bachelor of Commerce	\$ 750.00
Sophia Evans	Elite Beauty School of Beauty and Spa	Diploma in Beauty Therapy	\$ 750.00
Teresa Edge	University of Canterbury	Bachelor of Arts	\$ 750.00
Total			\$16,500.00

Postgraduate Grant

Name	Institution	Qualification	Total Contribution
Virginia Innes-Jones	Te Herenga Waka - Victoria university of Wellington	Graduate Diploma in Arts	\$ 1,000.00
Total			\$ 1,000.00

Masters Grant

Name	Institution	Qualification	Total Contribution
Paul Barrett	James Cook University	Guidance and Counselling	\$ 1,500.00
Robina Bedwell	University of Canterbury	Master of Māori Indigenous Leadership	\$ 1,500.00
Season Blackburn-Kingi	Massey University	Master of Health Science	\$ 1,500.00
Total			\$ 4,500.00

PhD/ Doctoral Grant

Name	Institution	Qualification	Total Contribution
Teresa Foster	Massey University	PhD Public Health	\$ 3,000.00
Total			\$ 3,000.00

TOTAL NGĀTI MUTUNGA GRANTS			\$ 26,500.00
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Ngāti Mutunga Scholarship

Name	Institution	Qualification	Total Contribution
Te Rohu Crow	Te Herenga Waka - Victoria university of Wellington	Bachelor of Law & Arts	\$ 2,500.00

Miriama Evans Memorial Scholarship

Name	Institution	Qualification	Total Contribution
Kate Rowland	Te Herenga Waka - Victoria university of Wellington	Masters of Design Innovation	\$ 2,500.00

Paraninihi ki Waitotara & Ngāti Mutunga Scholarship

Name	Institution	Qualification	Total Contribution
Kelsea Elkington	University of Canterbury	Bachelor of Health Science	\$ 3,750.00



KEI TARANAKI TE PUNA
WAI KOROPUPŪ
AHAKOA TUKITUKITIA E TE POAKA

Image: Paepae and Poi Manu Wānanga Participants, Urenui Pā



TE POU HERENGA PAKIHI LP & MARUEHI FISHERIES LIMITED

Hiringa nuku
Hiringa rangi
Hiringa ki te whakatupua
Hiringa ki te whakatawhito
Tuputupu nui ngā rau matomato
Tuputupu roa ngā rau uhiuhi
Tuputupu ngā rawa mo Ngāti Mutunga e, hai!

I'm pleased to report that our Ngāti Mutunga Commercial Group entities, enjoyed a better year in FY23 than last year, against an economic and investment backdrop that continued to be challenging, especially here in Aotearoa.

We operate two entities: Te Pou Herenga Pakihi LP ('Te Pou' or 'TPHPLP') and Maruehi Fisheries Limited ('MFL'). Te Pou is our core investment entity. MFL owns settlement fisheries assets in accordance with the Māori Fisheries Act.

We consider Te Pou and MFL together as the Commercial Group this reflects our total commercial risk and portfolio.

- We delivered a 2.9% operating return and a total return of 5.1% (before distributions and tax)

- Broadly speaking this year was the reverse of last year, with good returns from financial assets offsetting weakness in some direct assets, especially property, this year
- Our operating profit was down about 15% but still resilient at \$827k vs last year's \$972k
- Our bottom line was back into positive territory as we enjoyed value gains in our financial assets, partly making up for steep sell-offs in FY22. These gains made up for value pressures in other assets, notably property
- We continued to diversify and develop the portfolio in line with our strategy, increasing our exposures to property and agriculture
- We paid total distributions (including interest to Te Whiringa) of \$830k, up \$30k from prior year

We are happy with our continued progress and to have delivered a positive return in a year when many investors have been struggling to turn a profit. Our average annual returns over the last five years (approximately when we were constituted in our present form) are strong at 11.1%.

OUR STRATEGY

We seek a portfolio made up of a mix of assets. We know that risks drive returns, but we want to manage these risks appropriately.

We also want some assets that will deliver income so we can fund our shareholder, and other assets that can help us grow the pūtea over time. These aspirations are common for iwi investors.

We have historically invested via financial markets. This approach is accessible and flexible but as a long-term investor we have other options available to us. Our strategy is to leverage our advantages of time horizon, scale and partnerships to invest in less liquid assets that tend to deliver premia over the longer term.

We target a range of sectors that we believe suit long term iwi investment due to characteristics such as scale, availability of quality specialist partners, quality of returns, long term defensibility and so on. We will always maintain a degree of liquidity, as a strategic allocation but also for risk management.

Our target portfolio is illustrated:

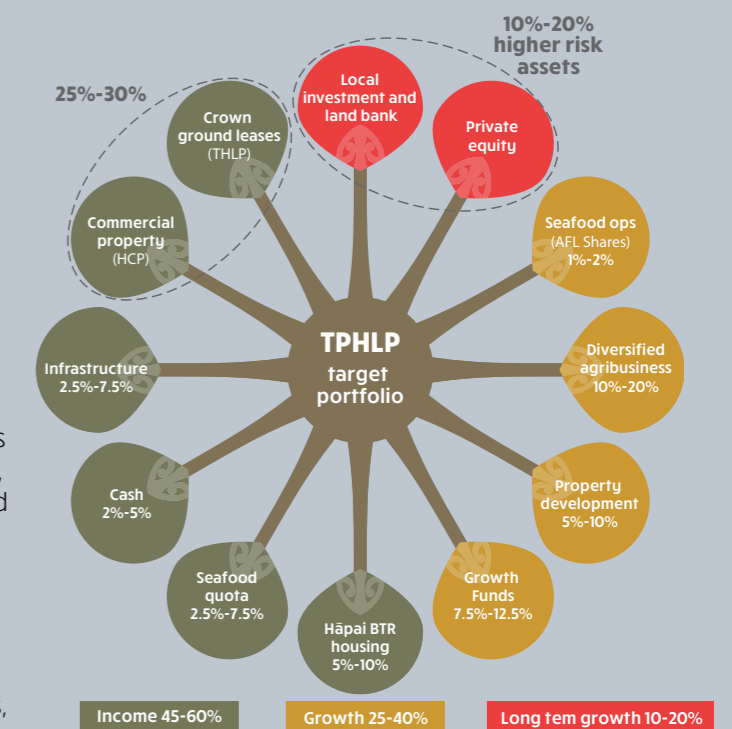


Image: Signing of Strategic Partnership, Urenui Pā

OUR PORTFOLIO TODAY

The total gross commercial assets across both entities, is \$34.4 million. This includes an increase in the loan from Te Whiringa of \$2.25m, received during the year. This is the proceeds of the wind-up of the Taranaki Māori Trust Board.

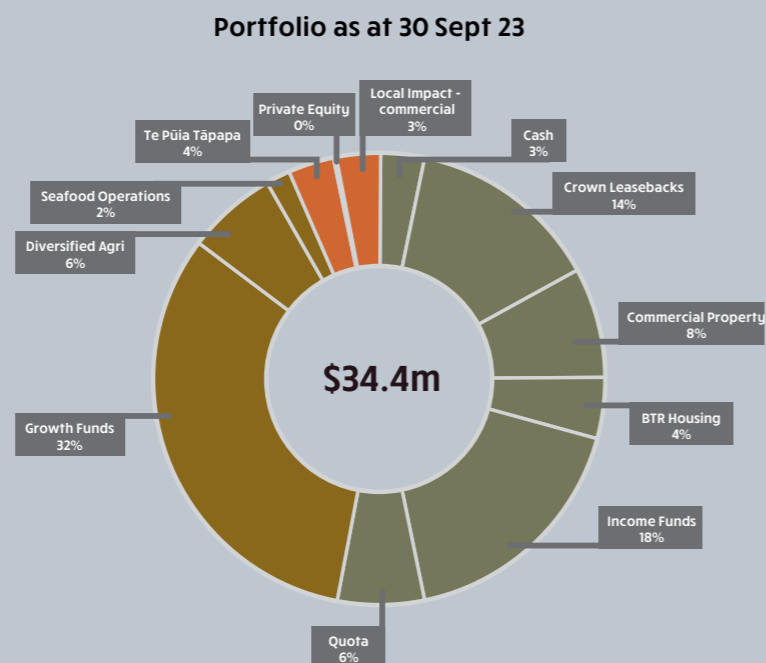
We have made good progress with our strategy and this pūtea is about 50% directly invested and 50% in financial assets.

The financial assets are a range of managed funds that break into broad risk categories shown below of either growth or income orientation.

The direct assets include commercial property, Crown leaseback land and various agribusiness exposures.

These have generally been pursued via specialised iwi collectives. Collectivising in this way with aligned partners gives us scale and efficiency, which should drive better returns. It also gives us access to opportunities that we would not have on our own.

The portfolio will continue to get incrementally more direct invested



as we pursue our strategy. Changes in FY23 were more modest than usual with the major ones being:

- Increased capital into commercial housing via the Hāpai whānau
- Increased capital into vineyard ownership and koura quota via the Pūainuku whānau
- Despite some redemptions, an increase in value across the managed funds portfolio

Detailed updates on all our investments follow.

DIRECT INVESTMENT

Over the last couple of years we have made direct investments into agribusiness, viticulture, seafood quota and various types of property. These have joined our existing direct assets of crown leasebacks and private equity (via Te Puia Tapapa).

Our direct assets cover agribusiness, various property exposures and private equity.

As a bundle, our direct assets delivered a total return of 2.1% in FY23. This was down on FY22's very strong 17%, principally due to ongoing value pressures on direct property assets. Both FY23 and FY22 are outlier results, when we would expect a long-term return of c 7.0% - 7.5%, though we are pleased to be above this since inception.

Pūainuku Whānau

Pūainuku whānau is a grouping of 17 iwi investment entities including many of our wider Taranaki whānau. Pūainuku was formed to pursue opportunities in agribusiness, commencing with dairy but it has expanded to vineyard land and also seafood quota.

Tom McClurg - a Te Pou director - represents Te Pou on the Pūainuku board. The TRoNM chair, Jamie Tuuta, is also on the board.



Pūainuku Pastures

Pūainuku Pastures ('PP') was formed in May 2021. It took a minority (13%) stake in New Zealand's largest dairy farmer, Dairy Holdings Limited ('DHL'). DHL's farms are all in the South Island

DHL has the scale to run best practice environmental management backed by high-quality land. Jamie Tuuta has joined the DHL board as an observer on behalf of Pūainuku.

After a very strong year for PP in FY22 (operating return was ~16% and the total return including valuation uplifts was ~32%), FY23 proved a lot more challenging. This is often the way with commodities and commodity cycles and we manage our exposures accordingly. Pastures got hit by both higher costs and also lowering demand as the farm gate milk price retreated, seemingly in response to a much more muted than expected China recovery. In FY23 the operating return was 0.8% and a small revaluation meant PPLP delivered a total return of 1.4%



Pūainuku Vines

Pūainuku Vines owns and leases high quality vineyard land. It purchased its first assets in September 2021, with three vineyards in Marlborough. It added a further vineyard just before end of our FY23.

The current focus is on land only, providing insulation from commodity risk (though we may seek it in later investments) and the leases have strong annual escalation mechanisms.

This allowed vines to deliver an operating return of 4.8% and a total return of 17.1%. After a very strong year in FY22 (6%/33%).



Pūai Tangaroa

Pūai Tangaroa (PT) invests in koura quota, where the annual catch entitlement ("ACE") will be sold annually to iwi owned Port Nicholsons Fisheries.

Pūai Tangaroa made its initial investment into quota in September 2021 and then in late calendar 2022 closed on a major acquisition of 26.6mt of koura quota being sold by Wakatu Incorporation. This went unconditional in March 2023 and began generating returns. While koura sales values have performed well, returns have been impacted by rising interest rates on the debt needed to complete the acquisition.

FY23 delivered an operating return of 1.0% and total return since inception of 6.6% (PT is required to hold quota at cost, uplift is based on internal modelling).



Hāpai Whānau

The Hāpai Whānau is an iwi collective formed to pursue diverse opportunities in focused ways in the property sector. In total there were 18 investors in the Hāpai whānau at FY23, with 5 new investors onboarded in October 2023.



Hāpai Commercial Property

Hāpai Commercial invests in high quality commercial properties. Hāpai Commercial has assets in Auckland, Tauranga, the Hawke's Bay, Christchurch and Dunedin. These all have stable tenants and are generally new buildings in good areas. Tenants include the likes of the Hawke's Bay District Health Board, professional services firms and well-known industrial tenants. The average term lease is ~14 years.

Hāpai Commercial performed operationally well in FY23, delivering operating returns of ~5%. The property sector has come under pressure from rising interest and discount rates however and there was an approximately 5% devaluation across the portfolio. This meant a total return of -0.2% for the year (after a total return of ~26% last year).



Hāpai Housing

Hāpai Housing builds housing for long term rental. Its first project, Moroki, opened in Auckland in September. It offers 50 units of which 20 are affordably priced. Several other projects are underway.

Through the year Hāpai Housing paid interest to investors and this delivered a return of 6.0%. Cash returns from rents are now beginning and we expect yields around 5%. The total return of FY23 was 11.1%



Tai-Hekenga

Tai-Hekenga is a collective of whakapapa linked iwi that partnered with Port Nicholson Block

Settlement Trust to buy a bundle of long-term Crown leaseback properties in Wellington. The other investors are many of our Taranaki whānau. Assets include the land under schools, courthouses, and other core Crown properties in the Wellington region.

This investment produces steady, reliable income backed by the Crown, the lowest risk tenant in the country.

Through cash rents and valuation uplifts it has delivered around 30% returns for several years however, as with other property, FY23 saw valuations retreat. Tai-Hekenga delivered an operating return of 4.1% and a total return of 1.5% for the year.



Te Pūia Tāpapa

Te Pūia Tāpapa ('TPT') is, made up of 28 Māori investors, with committed capital of over \$115 million.

TPT's strategy is to partner experienced investors taking stakes in private businesses.

TPT has four investments with close to two thirds of capital being called. These businesses are all mature and cross healthcare, finance and logistics.

The finance investment especially faced headwinds in FY23 from rising interest rates and hence pressure on margins. At an operating level TPT delivered 2.0% but the total return was -6.2% as a devaluation was taken on some of its underlying assets.

Private businesses are harder than most assets to meaningfully assess on a single year basis. Since inception TPT has delivered a return of 2.5%.

FINANCIAL INVESTMENTS

About half our portfolio is in a bundle of managed funds, held via a wealth management adviser. The funds give a range of exposures that follow the overall portfolio allocation we target, with exposures to fixed interest and equities in roughly equal proportion but with a heavy bias to global securities over domestic.

It has been a highly volatile year. FY22 was more universally dreadful for financial markets, this past year has had lots of ups and downs and, at time of writing, seems to be back on an up after a negative final quarter for us.

The principal challenges continued to be interest rates, with geopolitical events and Chinese demand as lesser but still important impacts. The markets having digested a lot of bad news in FY22, began to come back this year, for which we are grateful but not overly surprised.

We know financial markets are volatile and poor years tend to be followed by - better ones, but the risks taken in them have also proven to be strong drivers of wealth creation over the long term. We make our allocations to such risk assets strategically, though we expect our overall exposure to financial markets to decline over time as we allocate more to direct assets.

In FY23 the financial portfolio delivered a total return of 8.5% (income and value gains). This went some way to making up for the impacts of FY22, when the managed funds delivered -12% in a record bad year for markets

It is important however to look at financial assets (and all assets) over longer periods. Over the almost five years we have been invested in managed funds, we have returned c 6%, which is in line with NZ based, comparable risk (broadly balanced) portfolios over the same period.

MARUEHI FISHERIES LIMITED

MFL holds our Treaty settlement quota only. It does not operate/fish the quota directly but leases annual fishing rights to operators. This generates lower risk income albeit still with some commodity exposure. The bulk of Annual Catch Entitlement (ACE) was sold to Sealord and Port Nicholson Fisheries in FY23. MFL also receives dividends from holding shares in Moana.

MFL's standalone return for FY23 was 4.2% (on book value of equity).

FY23 FINANCIAL RESULTS

Te Pou delivered operating profit of \$827k before interest to related parties and MFL delivered net profit before tax of \$74k to give a total Commercial Group profit before tax, related party interest and donations of \$830k.

Te Pou income statement

S'000	FY22	FY23
Operating Income	\$1,037	\$1,176
Operating Expenses (Excl interest)	-\$210	-\$203
OPERATING PROFIT BEFORE INTEREST TO RELATED PARTIES	\$826	\$972
Interest Expense	-\$373	-\$288
OPERATING PROFIT	\$454	\$685
Other Gains / (losses)	\$716	-\$745
PROFIT	\$1,169	-\$61

- Main contributors to Te Pou operating profit were managed funds, Tai Hekenga and Hāpai whānau.
- Operating expenses were \$7k / c3% up on prior year due to increases in professional fees
- MFL profit was up \$6k on last year

Operating return across the two entities was 2.9%. This is below our long-term targets and continues to show our vulnerability to large swings from holding managed funds.

Other gains and losses (i.e. non cash changes in value) added a further net \$726k, as detailed below.

Other Gains and Losses

	S'000
DIRECT ASSETS	
Hāpai Commercial	-\$126
Pūainuku Vines	\$70
Pūainuku Pastures	\$7
Pūai Tangaroa	\$19
Tai Hekenga	-\$124
Te Pūia Tāpapa	-\$107
FINANCIAL ASSETS	
Rutherford Rede	\$988
Cleary Wealth Management	-\$1
PROFIT	\$726

This gave us a total profit for the year of \$1.2m and a return of 5.1%. This is slightly below our long-term target of c 7.0% - 7.5% as various assets notably agriculture and property came under pressure.

Over the medium term (5yrs) we have delivered an annual average return of 9.8%. This is higher than we expect over the long term thanks to some very good years before and during Covid thanks to large value uplifts across the portfolio. While we don't expect to continue at this level, and have seen some partial unwinding last year and this, we are pleased to have delivered above target for now.

CAPITAL STRUCTURE AND DISTRIBUTIONS

Ngati Mutunga's total commercial capital is made up of:

- TRoNM 'partner's capital' in Te Pou of \$22.9m
- Loans from the Te Whiringa (previously known as CDT) totalling \$9.5m. Of which \$2.25m was additional during the year following the wind up and distribution of the Taranaki Maori Trust Board
- Equity of \$1m in MFL

We thus pay proceeds to the wider group in two ways:

- Distributions on equity to TRoNM
- Interest on the debt in line with commercial terms is paid to Te Whiringa

In FY23, total payments to the Group were \$830k (including interest of \$373k).

OUR MEDIUM-TERM RETURNS AND INTERGENERATIONAL BALANCE

Ngāti Mutunga restructured its commercial operations in FY18 with the creation of Te Pou, however full capitalisation was not completed until FY19.

Over the five full years from full capitalisation to end of FY23:

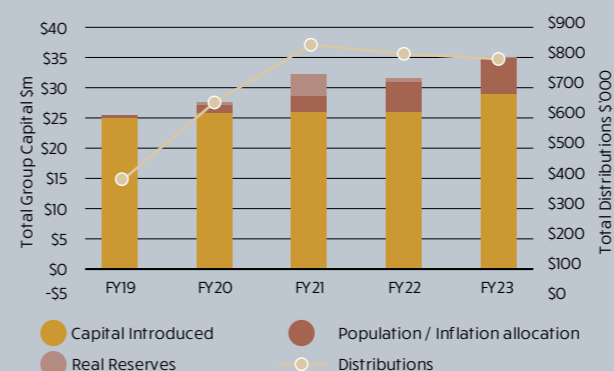
- We have had an annual average return of 8.8%
- Total capital has grown by \$14.6 million or 85%
- Total distributions (distributions and interest) have gone from \$387k to \$830k

We monitor 'economic reserves' as a measure of intergenerational balance. This is an economic and analytical concept not an accounting one.

Economic reserves are defined by us as the returns above that required to match consumer and population inflation. Over the last four years we have created economic reserves of -\$398k or approx. -1.0% of total capital.

As can be seen below, real reserves were higher at end of FY21. We expect reserves to be volatile, reflecting the volatility of asset valuations, but to grow over time with a long-term target of c 10% of total capital.

PORTFOLIO & DISTRIBUTION GROWTH



We don't have a fixed target for economic reserves but believe broadly that between 10% and 20% indicates an appropriate balance between building the portfolio for the future and sharing the benefits with the current generation. Too high or too low might indicate a need to review distributions (in the context of returns).

THE YEAR AHEAD

We will continue to implement our strategy to move more into direct investments.

- We expect there might be further investments made under Hāpai Commercial and shortly after year end committed a further \$2 million
- Hāpai Housing will continue to call capital and should deliver another project and grow its returns
- We expect more opportunities in the diversified agriculture space
- We will look at property development options

Locally we are undertaking a small R&M project at the Mud Bay café and will also consider options to utilise some of TRoNM's residential land in Urenui.

At a macro level, we expect interest rates to keep pressure on property values and domestic New Zealand economic activity. The signs from the US however remain robust and we will continue to access opportunities via managed funds.

We have indicated to TRoNM a total distribution for FY24 of \$870k, a 5% increase on FY23.

Thank you for this opportunity to work for the good of the Ngāti Mutunga. Thank you to Sharn and Alex at Koau, our managers; to my fellow directors - Tom and Rohan; to Ellen at our accountants VBW and to Ricki and Mitchell at the TRoNM office.

Pai mārire

Hinerangi Raumati-Tu'ua



Consolidated Performance Report

Te Rūnanga o Ngāti Mutunga Group
For the year ended 30 September 2023

TE RŪNANGA O
NGĀTI MUTUNGA

CONSOLIDATED PERFORMANCE REPORT

TO 30 SEPTEMBER

2023

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Entity Information

Te Rūnanga o Ngāti Mutunga Group For the year ended 30 September 2023

Legal Name of Entity

Te Rūnanga o Ngāti Mutunga

Entity Type and Legal Basis

Private Trusts, Company, Limited Partnership and Māori Authorities

Registration Number

Ngāti Mutunga Community Development Charitable Trust - CC23076

Entity's Purpose or Mission

The Rūnanga was established in 2006. The purposes for which the Rūnanga is established are to receive, manage and administer the Rūnanga assets on behalf of and for the benefit of the present and future members of Ngāti Mutunga in accordance with its governing Charter, including:

- (a) The promotion amongst Ngāti Mutunga of the educational, spiritual, economic, social and cultural advancement or well-being of Ngāti Mutunga and its whānau;
- (b) providing for the physical and administrative resources required for the maintenance and establishment of places of cultural or spiritual significance to Ngāti Mutunga;
- (c) the promotion amongst Ngāti Mutunga of mental health and well-being of the aged or those suffering from mental or physical sickness or disability;
- (d) to act as the Mandated Iwi Organisation and the Iwi Aquaculture Organisation for Ngāti Mutunga; and
- (e) any other purpose that is considered by the Rūnanga from time to time to be beneficial to Ngāti Mutunga

Entity Structure

This entity is comprised of Te Rūnanga o Ngāti Mutunga, Ngāti Mutunga Community Development Charitable Trust, Maruehi Fisheries Limited and Te Pou Herenga Pakihi Limited Partnership.

The Rūnanga is governed by a board of five kaitiaki who are elected by the registered members of Ngāti Mutunga iwi. The board employs a Pouwhakahaere who oversees the operations of the Group, and who is responsible for ensuring the goals of the Trust, including implementing the Strategic Plan and achieving the goals set each year in the annual plan.

Main Sources of Entity's Cash and Resources

The Rūnanga earns income from the investment of Treaty of Waitangi settlement cash assets in a diversified portfolio and also ground leases on several properties owned by the Trust.

Main Methods Used by the Entity to Raise Funds

The Rūnanga does not carry out significant fundraising.

Entity's Reliance on Volunteers

Volunteers support with various activities throughout the year.

Physical Address

6 Ngakoti Street, Urenui

Statement of Service Performance

Te Rūnanga o Ngāti Mutunga Group For the year ended 30 September 2023

Description of Entity's Outcomes

Our Group annual plan for the year included goals for delivery by Ngāti Mutunga Community Development Charitable Trust as well as regular activities the Trust is responsible for.

Description and Quantification of Entity's Outputs - 2023

Delivery of annual plan social and cultural goals for iwi members which included:

- Pou Tāngata – Whānau engagement has been a primary focus for the Trust, and its activities have been targeted toward initiatives that provide meaningful connection for our whānau, whether they live locally or abroad. The Trust is pleased to now have its own dedicated Whānau Engagement team.. This necessary resourcing will ensure that the activities for the coming year are well planned and executed for the benefit of our uri.
- Pou Tikanga – There has been a focus on connecting more with our whānau in an online environment and in-person. This has seen the delivery of many wānanga to share mātauranga around Taranaki karakia and Ngāti Mutunga kōrero.
- Pou Tūrangawaewae – Providing a range of educational grants to assist uri across trades and tertiary fields. A total of \$37,646 was granted to uri. This was bolstered through partnership agreements with the Māori Education Trust, Te Herenga Waka Victoria University and Massey University. The Trust is establishing further relationships that will see additional financial support through grants going to our uri in the coming year.
- Pou Taiao – The Trust supported the Taiao team in the delivery of a Pōhutukawa wānanga that focussed on our tamariki and whānau. It included sharing of traditional history and a trip to places of significance for Ngāti Mutunga.
- Pou Pūtea – The Trust was successful in securing external funding from TOI Foundation and Department of Internal Affairs. The Trust is appreciative of the support provided to assist in achieving its aspirations for our uri.

Description and Quantification of the Entity's Outputs - 2022

Delivery of annual plan social and cultural goals for iwi members which included:

- Pou Tāngata – There have been three new staff join the Rūnanga this year and with a greater focus on Whānau engagement we were pleased to have engaged our very first dedicated employee with the engagement of the Whānau Engagement Manager.
- Pou Tikanga – There has been a focus on connecting more with our whānau in an online environment and in-person. This has seen the delivery of many wānanga to share mātauranga around Taranaki karakia and Ngāti Mutunga kōrero. A total 19 of wānanga delivered.
- Pou Tūrangawaewae – The Rūnanga continues to provide administrative and back office support to the Urenui Pā Trust as well as support for the Whakapakari Te Kāinga kaupapa.
- Pou Taiao – The Rūnanga Taiao team have continued to deliver on our taiao aspirations as well as securing multi-year funding through growing a relationship with one of our stakeholders.
- Pou Pūtea – The Rūnanga was successful in securing external funding from TOI Foundation and Department of Internal Affairs. The Rūnanga is appreciative of the support provided to assist in achieving its aspirations for our uri.

Approval of Performance Report

Te Rūnanga o Ngāti Mutunga Group For the year ended 30 September 2023

Ngā Kaitiaki are pleased to present the approved performance report of Te Rūnanga o Ngāti Mutunga Group for year ended 30 September 2023.

APPROVED



Kaitiaki **Jamie Tuuta**

Date: **18 December 2023**



Kaitiaki **Brent Matuku**

Date: **18 December 2023**

Statement of Financial Performance

Te Rūnanga o Ngāti Mutunga Group
For the year ended 30 September 2023

	NOTES	2023	2022
Revenue			
Donations, fundraising and other similar revenue	1	433,536	2,827,241
Revenue from providing goods or services	1	1,002,309	688,811
Interest, dividends and other investment revenue	1	1,005,449	1,136,520
Other revenue	1	724,994	(743,773)
Total Revenue		3,166,288	3,908,799
Expenses			
Volunteer and employee related costs	2	1,445,882	1,069,123
Costs related to providing goods or service	2	389,536	532,454
Grants and donations made	2	113,195	313,713
Other expenses	2	291,648	205,301
Total Expenses		2,240,262	2,120,591
Surplus/(Deficit) for the Year		926,026	1,788,208
Income tax expense			
Income Tax Expense	8	112,420	80,849
Surplus/(Deficit) for the Year after Tax		813,606	1,707,359

Statement of Financial Position

Te Rūnanga o Ngāti Mutunga Group
As at 30 September 2023

	NOTES	30 SEP 2023	30 SEP 2022
Assets			
Current Assets			
Bank accounts and cash equivalents	3	1,252,077	2,413,335
Debtors and prepayments	3	781,554	130,962
Inventory	3	-	364
Other Current Assets	3	25,978	1,007,441
Total Current Assets		2,059,610	3,552,103
Non-Current Assets			
Property, Plant and Equipment	4	1,315,471	1,327,625
Intangibles	3	304,972	306,456
Investments at Cost	3	713,355	613,355
Investments at Fair Value	3	30,798,576	27,969,727
Total Non-Current Assets		33,132,374	30,217,163
Total Assets		35,191,983	33,769,266
Liabilities			
Current Liabilities			
Creditors and accrued expenses	5	1,032,547	408,792
Employee costs payable	5	62,109	66,348
Loans	5	31,418	31,418
Income Tax	5	35,206	13,516
Total Current Liabilities		1,161,281	520,074
Non-Current Liabilities			
Loans	5	41,612	73,707
Total Non-Current Liabilities		41,612	73,707
Total Liabilities		1,202,893	593,781
Total Assets less Total Liabilities (Net Assets)		33,989,091	33,175,485
Accumulated Funds			
Accumulated surpluses	6	33,989,091	33,175,485
Total Accumulated Funds		33,989,091	33,175,485

Statement of Cash Flows

Te Rūnanga o Ngāti Mutunga Group
For the year ended 30 September 2023

	2023	2022
Cash Flows from Operating Activities		
Donations, fundraising and other similar receipts	433,536	2,567,241
Receipts from providing goods or services	1,010,515	690,435
Interest, dividends and other investment receipts	1,005,449	1,136,520
Cash receipts from other operating activities	726,478	(745,397)
GST	27,568	4,815
Payments to suppliers and employees	(2,078,705)	(1,782,595)
Donations or grants paid	(113,195)	(53,713)
Net Tax Refunded/(Paid)	(90,730)	(99,560)
Contribution - Ka Uruora WhanauSaver	(2,606)	(925)
Total Cash Flows from Operating Activities	918,309	1,716,821
Cash Flows from Investing and Financing Activities		
Receipts from sale of investments	122,071	4,094,060
Proceeds from loans borrowed from other parties	559	(10,581)
Payments to acquire property, plant and equipment	(28,657)	(14,944)
Payments to purchase investments	(2,050,919)	(4,360,694)
Repayments of loans borrowed from other parties	(123,940)	74,197
Capital repaid to owners or members	(164)	-
Cash Flows from Other Investing and Financing Activities	1,484	12,378
22 Ngapapa Street	-	(380)
19 Whakapaki Street	-	(380)
Pūai Tangaroa Limited Partnership Loan	-	16,221
Total Cash Flows from Investing and Financing Activities	(2,079,568)	(190,123)
Net Increase/ (Decrease) in Cash	(1,161,259)	1,526,698
Cash Balances		
Cash and cash equivalents at beginning of period	2,413,335	886,637
Cash and cash equivalents at end of period	1,252,077	2,413,335
Net change in cash for period	(1,161,259)	1,526,698

Statement of Accounting Policies

Te Rūnanga o Ngāti Mutunga Group
For the year ended 30 September 2023

Basis of Preparation

Te Rūnanga o Ngāti Mutunga was formed on 21 December 2005. The entity has elected to apply PBE SFR-A (NFP) Public Benefit Entity Simple Format Reporting - Accrual (Not-For-Profit) on the basis that it does not have public accountability and has total annual expenses equal to or less than \$2,000,000. All transactions in the Performance Report are reported using the accrual basis of accounting.

The Performance Report is prepared under the assumption that the entity will continue to operate in the foreseeable future. The consolidated performance report comprise the Rūnanga and its subsidiaries, Ngāti Mutunga Community Development Charitable Trust, Maruehi Fisheries Limited and Te Pou Herenga Pakihi Limited Partnership.

Amounts in the performance report are rounded to the nearest dollar (\$).

Tier 2 PBE Accounting Standards Applied

The Trust has adopted PBE IPSAS 6 *Consolidated and Separate Financial Statements* for the Consolidated Performance Report and PBE IPSAS 29 *Financial Instruments: Recognition and Measurement* for the recognition and measurement of Investments at Fair Value.

Changes in Accounting Policies

There have been no changes in accounting policies. Policies have been applied on a consistent basis with those of the previous reporting period.

Consolidation

The consolidated financial statements comprise the Te Rūnanga o Ngāti Mutunga, Ngāti Mutunga Community Development Charitable Trust, Maruehi Fisheries Limited and Te Pou Herenga Pakihi Limited Partnership. The Rūnanga has elected to apply PBE IPSAS 6 *Consolidated and Separate Financial Statements*.

Maruehi Fisheries Limited is owned 100% by Te Rūnanga o Ngāti Mutunga.

Revenue

Revenue is recognised to the extent that it is probable that the economic benefit will flow to the Rūnanga and revenue can be reliably measured. Revenue is measured at the fair value of the consideration received. The following specific recognition criteria must be met before revenue is recognised.

Interest, Dividends and Investment revenue

Interest revenue is recorded as it is earned. Dividend revenue is recorded when the dividend is declared. Distributions are recorded on receipt of the cash.

Investment Revaluation

Investment Revaluations are the gains and losses from investments in Managed Funds and are recognised in Other Revenue for the movements in fair value of the assets.

Lease and Rental Revenue

Revenue is recorded on a straight-line basis over the term of the agreement.

Fisheries Income

ACE lease income is recognised at the time the sale is entered into.

Expenses

Volunteer and Employee related costs

Expenses are recorded as staff provide services and become entitled to wages and salaries and leave entitlements.

Grants and Donations

Expenses are recorded when donation/grant has been approved and the recipient advised.

Other expenses

Expenses are recorded when the cost is incurred.

Income Tax

Te Rūnanga o Ngāti Mutunga and Maruehi Fisheries Limited are registered Māori Authorities for taxation purposes and will be liable for taxation on its assessable net income at the relevant Māori Authority tax rate which is 17.5%. Taxation is charged for the current year is based on the estimated taxation payable.

Ngāti Mutunga Community Development Charitable Trust is wholly exempt from New Zealand income tax having fully complied with all statutory conditions for these exemptions.

Bank Accounts and Cash Equivalents

Bank accounts and cash in the Statement of Cash Flows comprise cash balances and bank balances. Cash is measured at the amount held.

Goods and Services Tax

The entities are registered for GST. All amounts are stated exclusive of goods and services tax (GST) except for accounts payable and accounts receivable which are stated inclusive of GST.

Debtors

Debtors are measured at the amount owed. When it is likely that the amount owed will not be collected an impairment is recorded and the loss treated as a bad debt expense.

Inventories

Inventories are recognised at the lower of cost and selling price determined on a first-in first-out basis.

Property, Plant and Equipment

Depreciation has been charged over the expected useful life of the asset using the depreciation rates and methods below. The group has the following asset classes:

Buildings – at cost	2%	Straight Line
Land – at cost	0%	Straight Line
Land Improvements – at cost	7.2%	Diminishing Value
Plant & Equipment – at cost	9.6-67%	Diminishing Value

Impairment

Assets measured at fair value or assets Ngāti Mutunga intends to use to the end of its useful life, are not reviewed for impairment at balance date.

Assets intended to be sold prior to the end of their useful life or assets damaged or idle at balance date are reviewed to determine if any indicators of impairment exist. If indicators exist the asset is tested for impairment to ensure that the carrying amount of the asset is recoverable.

If the recoverable amount of an asset is determined to exceed its carrying amount then the resulting difference is recognised as an impairment loss in profit or loss for that period.

Investments

Intangibles

Quota Shares

Quota Shares are stated at cost less any accumulated impairment loss. Gains and losses are recognised in profit or loss when the assets are derecognised or impaired. Cost is based on the transfer price when transferred from Te Ohu Kaimoana ("Te Ohu") in 2007.

Quota transferred from Te Ohu are valued at Te Ohu's assessed value for Quota shares which only values those quota which have been traded or where there has been significant catches. Quota purchased is valued at cost.

An independent valuation was received from Quota Management Systems Limited as at 30 September 2023 which states that the market value of quota owned to be \$1,369,967. It has been determined that this quota has an indefinite useful life given the renewable nature of sustainably-managed fish stocks. This renewability is the primary factor used in determining that the quota has an indefinite useful life.

Management does not expect that a reasonable change in key assumptions would result in a material reduction in the recoverable amount of the fish quota below its carrying value. The fishing quota is not considered to be impaired as at 30 September 2023.

Emission Trading Scheme

Maruehi Fisheries Ltd has been allocated 112 NZU. These were transferred into the companies NZEUR holding account in September 2010. The Investment is stated at market value with each unit being valued at \$65.75. (Last Year: \$79)

Investments at Transfer Value

Moana New Zealand Shares

Moana New Zealand Shares are stated at cost less any accumulated impairment loss. Gains and losses are recognised in profit or loss when the assets are derecognised or impaired. Cost is based on the transfer price when transferred from Te Ohu Kaimoana in 2007.

Maruehi Fisheries Limited owns 486 out of a total 250,000 income shares in Moana New Zealand (formerly Aotearoa Fisheries Limited). Based on Moana New Zealand's September 2020 audited financial statements (latest available at time of audit), these have an asset backing of \$802 per share. Allowing for a minority discount gives \$780 per share for a total value of \$779,653. This still gives a significant margin to book value. In addition the dividend yield on book value was 3.7% which is considered attractive for the sector. The shares are not considered to be impaired at 30 September 2023.

Moana New Zealand declared a pro rata bonus share issue. The reason for this share issue was to release excess MATCs to shareholders. MFL now holds 972 shares (2022: 486) in Moana NZ. The shares are not considered to be impaired at 30 September 2023.

Other Investments

Term deposits are measured at amounts receivable.

Investments at Fair Value

These investments are measured at fair value in accordance with PBE IPSAS 29 *Financial Instruments: Recognition and Measurement*. Gains and losses on the values of the investments are recorded in the statement of financial performance. The investment in the LP will be revalued annually and has been revalued in 2023 and revaluation gains have been transferred down to the limited partners in their share of profit.

Payables

ASB Bank Loans, Creditors and Employee Costs Payable are recorded at the amount owing to settle the liability.

Leases

Group entities lease certain plant and equipment.

Operating lease payments, where the lessors effectively retain substantially all the risks and benefits of ownership of the lease items, are included in the determination of the net surplus in equal installments over the period of the lease.

Notes to the Performance Report

Te Rūnanga o Ngāti Mutunga Group For the year ended 30 September 2023

	2023	2022
1. Analysis of Revenue		
Donations, fundraising and other similar revenue		
Distribution - Taranaki Māori Trust Board	-	2,500,000
Grants Received	292,035	172,082
Koha Received	4,889	7,690
Sundry Income	136,613	126,731
Wāhi Tapu Income	-	20,738
Total Donations, fundraising and other similar revenue	433,536	2,827,241
Revenue from providing goods or services		
Fisheries Income	60,162	56,952
Lease/Rental Income	91,945	80,315
Merchandise Sales	5,615	2,266
Project Income	843,892	549,278
Taranaki Tū Mai	696	-
Total Revenue from providing goods or services	1,002,309	688,811
Interest, dividends and other investment revenue		
Dividends	456,766	528,664
Hāpai Commercial Property LP	121,612	124,879
Hāpai Housing LP	117,626	(543)
Interest Received	41,992	12,393
Pūainuku Pastures LP	10,376	158,967
Pūainuku Vines LP	27,469	24,713
Pūai Tangaroa LP	4,086	1,359
Tai Hekenga LP	198,580	202,767
Te Pūia Tāpapa LP	26,941	83,321
Total Interest, dividends and other investment revenue	1,005,449	1,136,520
Other revenue		
Investment Revaluations	724,994	(743,773)
Total Other revenue	724,994	(743,773)
Total Analysis of Revenue	3,166,288	3,908,799
	2023	2022

2. Analysis of Expenses

	2023	2022
Volunteer and employee related costs		
ACC Levies	2,083	1,351
Board Member Expenses	1,690	6,412
Board Member Honorarium	174,391	171,438
Board Member Training	3,000	978
Directors Fees	56,000	56,000
Staff Expenses	2,685	1,693

Staff Training & Welfare	3,768	2,991
Travelling Expenses	128,668	5,700
Trustee Expenses	-	15,138
Wages and Salary	1,073,598	807,420
Total Volunteer and employee related costs	1,445,882	1,069,123

Costs related to providing goods or services

Advertising	2,859	3,515
Annual Report	5,511	2,955
Bank Charges	463	731
Calendar	23,438	10,735
Cultural Activities	65	169
Clothing/Uniforms	1,642	-
Communication Costs	7,467	5,749
Communications - Website/E Pānui/Photos/Branding	-	2,651
Computer Expenses	9,396	8,433
Election Expenses	-	18,656
Electricity	4,447	4,176
Environmental	1,320	26,427
Financial Investment Fee	24,840	27,212
Fuel Costs	16,533	3,701
General & Sundry Expenses	9,375	4,463
Health & Safety	1,497	1,380
Insurance	35,318	22,830
Ka Uruora Participation Fee	15,000	20,000
Kai/Catering	32,172	7,488
Kaumatua Expenses	-	1,651
Lease Payments	3,288	3,294
Levies - Fisheries	12,317	12,269
Low Value Assets	3,345	8,165
Meeting Expenses	63	174
Merchandise Expenses	5,698	4,315
Postage, Printing & Stationery	3,524	3,379
Projects	48,179	216,526
Protective Clothing	7,444	8,495
Rā Mutunga (inc. Te Rangi Hīroa Day)	-	6,287
Rates	10,490	8,338
Rent	6,590	6,760
Repairs & Maintenance	11,522	11,639
Resources	12,326	-
Security Costs	1,278	835
Sponsorship	9,699	7,131
Storage Fees	3,032	2,866
Subscriptions	23,861	28,200
Takutai Moana	2,891	5,352
Taranaki Tū Mai	8,350	-

Transport	7,677	-
Validation Committee	1,750	2,500
Wāhi Tapu Consultation	-	2,400
Wānanga	3,619	16,150
Xero Fees	2,592	2,630
Venue Hire	8,659	1,826
Total Costs related to providing goods or services	389,536	532,454

Grants and donations made

Grants	50,000	-
Education Grants	37,646	47,050
Distributions & Grants - Urenui Pā	-	260,000
Koha	25,550	6,663
Total Grants and donations made	113,195	313,713

Other expenses

Accountancy Fees	32,250	25,150
Auditors Remuneration	22,425	17,735
Consultancy Fees	84,927	70,813
Contribution - Ka Uruora WhanauSaver	2,606	925
Depreciation	22,274	21,487
Interest	5,202	4,923
Investment Management	62,250	60,000
Legal Fees	24,057	4,268
Prior Period Adjustment	33,007	-
Valuation Costs	2,650	-
Total Other expenses	291,648	205,301

Total Analysis of Expenses	2,240,262	2,120,591
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	2023	2022
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3. Analysis of Assets**Bank accounts and cash equivalents**

ASB Bank	922,571	797,543
TSB Bank	329,506	1,615,792
Total Bank accounts and cash equivalents	1,252,077	2,413,335

Debtors and prepayments

Accounts Receivable	763,138	42,885
GST	333	60,908
Interest Accrual	-	8,527
Prepayments	18,083	18,642
Total Debtors and prepayments	781,554	130,962

Inventory

Stock on Hand	-	364
Total Inventory	-	364

	2023	2022
Other current assets		
Property Capex	25,218	6,681
Property Feasibility Costs	760	760
TSB Bank Term Deposit	-	1,000,000
Total Other current assets	25,978	1,007,441
Intangibles		
Crown Quota Shares	6,093	6,093
Emission Trading Scheme Units	7,364	8,848
Quota Shares	291,515	291,515
Total Intangibles	304,972	306,456
Investments at Cost		
Aotearoa Fisheries Limited Shares	613,355	613,355
Te Tōpuni Ngārahu Limited Partnership	100,000	-
Total Investments at Cost	713,355	613,355
Investments at Fair Value		
Cleary Wealth Management Limited	88,201	89,104
Hāpai Commercial Property Limited Partnership	2,700,750	2,567,108
Hāpai Housing Limited Partnership	1,478,829	858,490
Pūai Tangaroa Limited Partnership	770,132	109,051
Pūainuku Pastures Limited Partnership	1,261,557	1,261,681
Pūainuku Vines Limited Partnership	922,199	486,945
Rutherford Rede Investment	17,635,123	16,444,191
Tai Hekenga Limited Partnership	4,743,808	4,864,852
Te Pūia Tāpapa Limited Partnership	1,197,977	1,288,306
Total Investments at Fair Value	30,798,576	27,969,727
Total Analysis of Assets	33,876,512	32,441,641

	2023	2022
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4. Property, Plant and Equipment

	2023	2022
Land		
Opening carrying value - Land	542,124	542,124
Total Land	542,124	542,124
Buildings		
Opening carrying value - Buildings	460,049	475,831
Depreciation	(11,857)	(15,782)
Total Buildings	448,192	460,049
Computer Software and Equipment		
Opening carrying value - Computer Software and Equipment	10,167	4,993
Purchases	10,120	7,070
Depreciation	(7,192)	(1,896)
Total Computer Software and Equipment	13,095	10,167

Land Improvements

	2023	2022
Opening carrying value - Land Improvements	22,162	22,162
Depreciation	-	-
Total Land Improvements	22,162	22,162
Plant and Equipment		
Opening carrying value - Plant and Equipment	13,550	15,067
Purchases	-	1,193
Depreciation	(2,126)	(2,710)
Total Plant and Equipment	11,424	13,550
Property Improvements		
Opening carrying value - Property Improvements	279,573	280,672
Depreciation	(1,099)	(1,099)
Total Property Improvements	278,474	279,573
Total Property, Plant and Equipment	1,315,471	1,327,625

Treaty Cultural Redress Properties

As part of the Treaty Deed of Settlement dated 31 July 2005, ownership of ten "cultural redress properties" were transferred to the Rūnanga.

These are: Onaero Site, Pukemiro Site, Te Rau O Te Huia Pā Site, Ngapapa Site, Urenui Site, Te Urenui Pā Site, Okoki Pā Site, Okoki Pā Historic Reserve, Onaero Domain Recreation Reserve, and Urenui Domain Recreation Reserve.

	2023	2022
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5. Analysis of Liabilities

	2023	2022
Current Liabilities		
Creditors and accrued expenses		
Accounts Payable	83,450	132,953
Income Received in Advance	944,811	272,298
ASB Credit Card	4,286	3,541
Total Creditors and accrued expenses	1,032,547	408,792
Employee costs payable		
Holiday Pay Accrual	62,109	52,346
Wages Payable	-	14,002
Total Employee costs payable	62,109	66,348
Loans		
ASB Bank Loans	31,418	31,418
Total Loans	31,418	31,418
Tax		
Tax Payable	35,206	13,516
Total Tax	35,206	13,516

Non-Current Liabilities

	2023	2022
Loans		

ASB Bank Loans	41,612	73,707
Total Loans	41,612	73,707
Total Analysis of Liabilities	1,202,893	593,781
	2023	2022

ASB Bank Security & Loan

Current	31,418	31,418
Non Current	41,612	73,707
Total ASB Bank Security & Loan	73,030	105,125

This is a secured Facility and security for the Facilities is set out below.

- A limited guarantee and indemnity on ASB Bank's standard form, from Te Rūnanga o Ngāti Mutunga, limited to \$350,000.
- A registered all obligations Mortgage to the ASB Bank over all the property situated at 18 Ngakoti St, Urenui described as identifier number(s) 468842

The property of 18 Ngakoti St, Urenui is owned by Te Pou Herenga Pakihi Limited Partnership. The likelihood of the entity being required to make payment under the guarantee is not high.

	2023	2022
6. Accumulated Funds		
Accumulated Funds		
Opening Balance	33,175,485	31,468,126
Accumulated surpluses or (deficits)	813,606	1,707,359
Total Accumulated Funds	33,989,091	33,175,485
Total Accumulated Funds	33,989,091	33,175,485
	2023	2022

7. Operating Leases

As Lessee		
Commitments under non-cancellable operating leases:	-	-
Current	-	423
Non Current	-	-
Total As Lessee	-	423
As Lessor		
The Limited Partnership has entered into property lease agreements as a lessor. The minimum future lease payments receivable are as follows:	-	-
Not later than one year	63,010	56,895
Later than one year and no later than five years	222,970	6,358
Total As Lessor	285,980	63,253
	2023	2022

8. Tax Reconciliation

Income as disclosed in the accounts	959,033	1,788,208
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Adjustments for non deductible expenditure and non assessable income	(316,633)	(1,326,214)
Assessable Net Income	642,400	461,994
Tax expense at 17.5%	112,420	80,849
	2023	2022

9. Māori Authority Credit Account

Opening Balance	354,619	255,059
Tax paid	99,766	101,804
Tax refund	(8,371)	(2,245)
Total Māori Authority Credit Account	446,013	354,619

10. Related Parties

Hinerangi is a Director of Ngā Kai Tautoko Limited, the General Partner of Te Pou Herenga Pakihi Limited Partnership. Hinerangi is also a Director of the general partners for Te Pūia Tāpapa (ceased Sep 2023).

Tom McClurg is a Director of Ngā Kai Tautoko Limited, the General partner of Te Pou Herenga Pakihi Limited Partnership. Tom is also a Director of the general partners for the various Pūainuku Limited Partnerships.

Tom McClurg is a Director of Ngā Kai Tautoko Limited, the General partner of Te Pou Herenga Pakihi Limited Partnership. Tom McClurg is a Director of the Port Nicholson Fisheries (KIGP General partnership). Pūai Tangaroa Leases its ACE to Port Nicholson Fisheries. Tom is also a Director of Commercial Fisheries Services Limited (trading as FishServe).

During the year Te Pou Herenga Pakihi Limited Partnership paid compensation of \$56,000 to the Directors of Ngā Kai Tautoko Limited (Last Year: \$56,000).

During the prior year, Ngāti Mutunga Community Development Charitable Trust has paid a \$260,000 grant to Urenui Pā Trustees, \$250,000 to help with the Marae upgrade project and \$10,000 to assist with operational costs.

Koau Capital Partners Limited are considered a related party as they require key management functions to Te Pou Herenga Pakihi Limited Partnership and received payment of \$62,500 (Last Year: \$60,000). Koau Capital Partners Limited also provide on contract management services to the Hāpai whānau investments (Commercial and Housing) and to the Pūainuku whānau investments (Pastures, Vines and Tangaroa).

11. Commitments

The Group has the following commitments:

Capital Commitments	Total Commitment	Remaining Commitment (at 30 September 2023)
Hāpai Housing LP	\$ 2,000,000	\$ 590,155
Te Pūia Tāpapa LP	\$ 2,000,000	\$ 735,803

12. Contingent Liabilities

There are no contingent assets or liabilities at year end. (Last Year: \$Nil)

13. Events After the Balance Date

Capital Calls after balance date	Payments
Hāpai Commercial Property LP	\$ 1,575,824
Hāpai Housing LP	\$ 59,016
Total	\$ 1,634,840

14. Audit

These financial statements have been subject to audit, please refer to Auditor's Report.

INDEPENDENT AUDITOR'S REPORT

To the Trustees of Te Rūnanga o Ngāti Mutunga

Report on the Consolidated Performance Report

We have audited the consolidated performance report of Te Rūnanga o Ngāti Mutunga and Group on pages 68 to 87 which comprises the entity information, the statement of service performance, the consolidated statement of financial performance and consolidated statement of cash flows for the year ended 30 September 2023, the consolidated statement of financial position as at 30 September 2023, and the statement of accounting policies and other explanatory information.

In our opinion:

- a) the reported outcomes and outputs, and quantification of the outputs to the extent practicable, in the statement of service performance are suitable;
- b) the accompanying consolidated performance report on pages 68 to 87 presents fairly, in all material respects,
 - the entity information for the year then ended;
 - the service performance for the year then ended; and
 - the consolidated financial position of Te Rūnanga o Ngāti Mutunga and Group as at 30 September 2023, and its consolidated financial performance, and consolidated cash flows for the year then ended in accordance with Public Benefit Entity Simple Format Reporting – Accrual (Not-For-Profit) issued by the New Zealand Accounting Standards Board

Basis for opinion

We conducted our audit of the consolidated statement of financial performance, consolidated statement of financial position, consolidated statement of cash flows, statement of accounting policies and notes to the performance report in accordance with International Standards on Auditing (New Zealand) (ISAs (NZ)), and the audit of the entity information and statement of service performance in accordance with the International Standard on Assurance Engagements (New Zealand) ISAE (NZ) 3000 (Revised). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the consolidated Performance Report section of our report. We are independent of the Group in accordance with Professional and Ethical Standard 1 (Revised) Code of Ethics for Assurance Practitioners issued by the New Zealand Auditing and Assurance Standards Board, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other than in our capacity as auditor we have no relationship with, or interests in, Te Rūnanga o Ngāti Mutunga or any of its subsidiaries.

Other Information

The Trustees are responsible on behalf of the Group for the other information. The other information comprises the Annual Report is expected to be made available to us after the date of this auditors report.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If based, on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the Trustees for the Consolidated Performance Report

The Trustees are responsible for:

- (a) Identifying outcomes and outputs, and quantifying the outputs to the extent practicable, that are relevant, reliable, comparable and understandable, to report in the statement of service performance;
- (b) the preparation and fair presentation of the consolidated performance report on behalf of the entity which comprises:
 - the entity information;
 - the statement of service performance; and
 - the consolidated statement of financial performance, consolidated statement of financial position, consolidated statement of cash flows, statement of accounting policies and notes to the performance report in accordance with Public Benefit Entity Simple Format Reporting – Accrual (Not-For-Profit) issued by the New Zealand Accounting Standards Board, and
- (c) such internal control as the Trustees determine is necessary to enable the preparation of the consolidated performance report that is free from material misstatement, whether due to fraud or error.

In preparing the consolidated performance report, the Trustees are responsible on behalf of the Group for assessing the entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Performance Report

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (NZ) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of the auditors responsibilities for the audit of the financial statements is located at the External Reporting Board's website at:

<http://www.xrb.govt.nz/standards-for-assurance-practitioners/auditors-responsibilities/audit-report-7/>

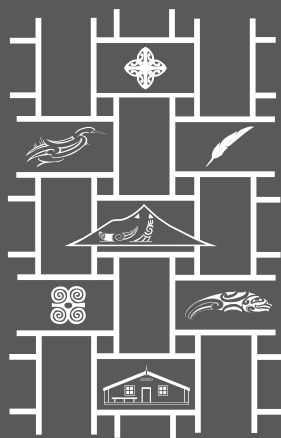
Restriction on Responsibility

This report is made solely to the trustees, as a body, in accordance with Trust Deed. Our audit work has been undertaken so that we might state to the trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the trustees as a body, for our audit work, for this report, or for the opinions we have formed.



Talia Anderson-Town
Silks Audit Chartered Accountants Limited
Whanganui, New Zealand

Date: 18 December 2023



NGĀTI MUTUNGA
E KORE E MIMITI TE PUNA KOROPUPŪ